Minier 2012 Invierno



primetimesport



Madrid/Barcelona February 9th 2012





Football Transfer Review 2012, winter market



- Technical sheet
- 2. Winter 2012 transfer window top 5 European leagues
- 3. La Liga on going season review
- 4. European Football Table 2011/12
- 5. Conclusions
- 6. Annexes
 - Tables
 - About Prime Time Sport



About Football Transfer Review



Mission

Football Transfer Review by Prime Time Sport provides since 2009 relevant data and insightful and independent analysis on the variables that influence squad designs and player transfers at main European Clubs, with special focus on Spanish La Liga

Content

- 2 releases published every year, related to Summer and Winter transfer windows
- Combines content produced by Prime Time Sport and content from other relevant football industry studies
- The objective is to combine the available data in a way that helps to come-up with insightful analysis, rather than the publication of the information itself
- Addressed to both football industry professionals and those that follow it with special interest



Technical sheet



Specifications

- Data included refer to main division of la Liga and the other top 4 European leagues (Premier League, Lega Calcio, Bundesliga and Ligue 1)
- Transfer data only include fix amounts.
- Year to year comparisons refer to winter market only, unless otherwise indicated
- Includes transfers that took place until January 31st 2012
- Transfer figures are gross of commissions or revenue share with other stake holders
- Sign-up means new player arrivals (not total number of registered players) and Exits players leaving the team (even if on loan)
- "Top European teams": fix group of teams that according to Prime Time Sport are the most important in Europe (FC Barcelona, Real Madrid, Manchester United, Manchester City, Chelsea, Arsenal, Liverpool, AC Milan, Inter Milan, Juventus y Bayern Munich).
- On going season review and European Football Table have been produced mainly with 1st half of the season at top 5 European leagues (except where otherwise indicated)

Team

- Director: Bruno Batlle
- Analyst: Aleix Piqué
- Collaborates: ESADE Business School



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Winter market 2012



- 1. Background
- 2. Review top 5 European leagues
- 3. La Liga BBVA



Background



Europe

- Winter transfer window has been affected by major investments in new players that took place in both winter and summer of 2011.
- Teams backed by wealthy owners get prepared to meet criteria included at new UEFA Financial Fair Play regulation, which will not allow to participate in European competitions the teams with more than 45mio€ of accumulated losses during 3 seasons until 2014/15.
- Most top European teams concentrate investment in new players in summer, using winter transfer window only exceptionally.

Spain

- Spanish teams activity continues under the influence of financial downturn and excess of expenditure in the past.
- Wide availability in the market of free players as a result of continued reduction of the number of players in the squads.



Winter market 2012

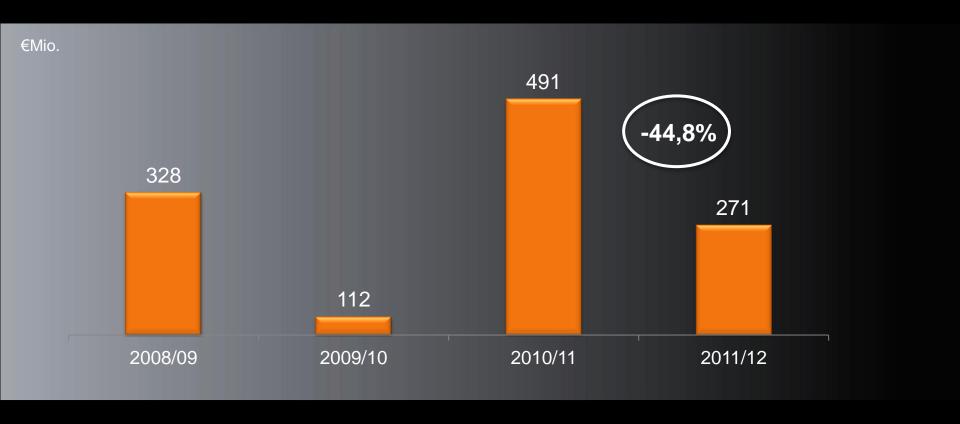


- 1. Background
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Total investment winter signings-Top 5 European Leagues



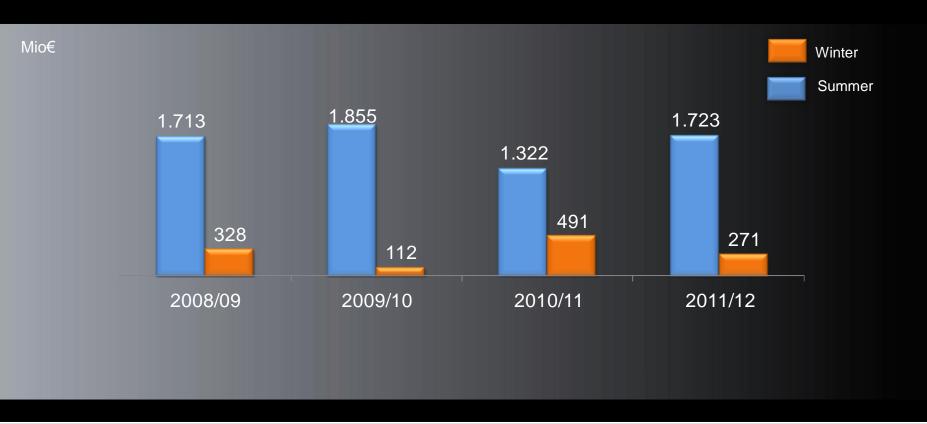


El valor de los fichajes de invierno en Europa descendió un 45% hasta situarse en 271mio €



Winter transfer window vs summer-Total Europe



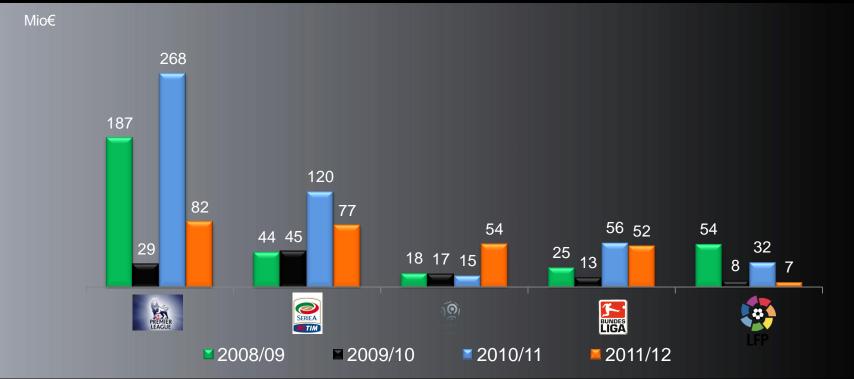


Total investment in new players at European winter market was down 45% to 271mio€. Despite significant decrease, total spending of the season (thus including summer transfers) reached similar levels to previous seasons



Winter window expenditure by league



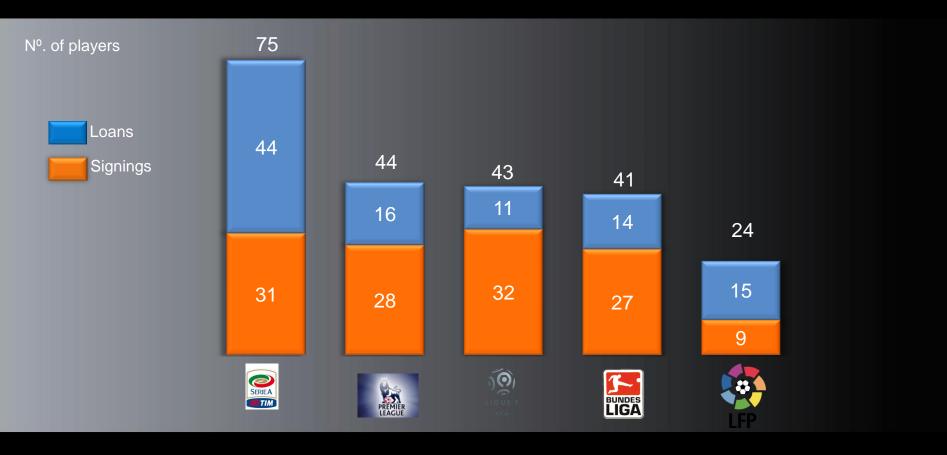


English Premier League led investment in Europe with 82mio€, although the amount was far below previous season. On the other extreme, La Liga teams spent only 6,5mio€, the lowest amount in Europe and of last 13 years in Spain. French Ligue1, led by PSG heavy signing activity, multiplied players spending by 3



Sign-ups by league

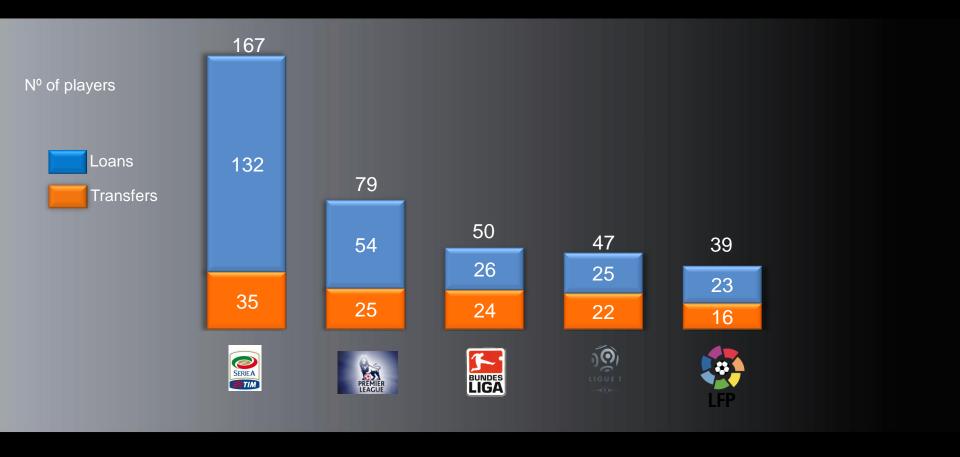






Player exits by league

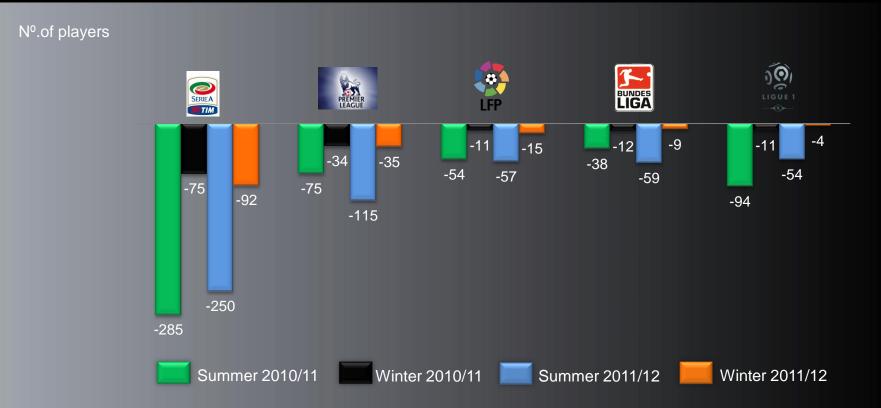






Net arrivals vs exits by league



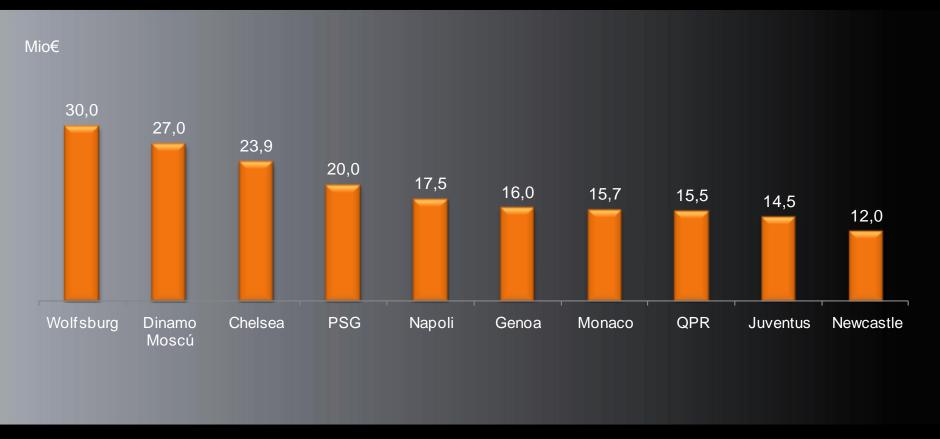


For the 4th consecutive year all leagues showed a net decrease of the number of players in team squads. Italian SerieA is once again the league with highest traffic of players



Club European ranking on investment





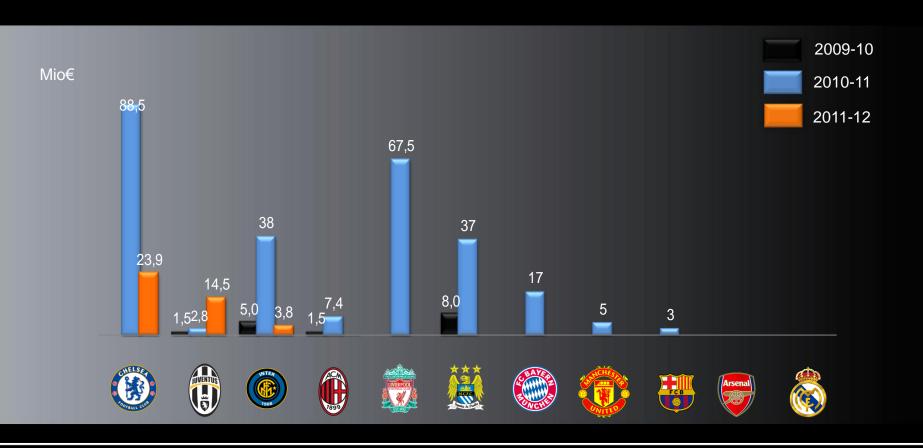
Wolfsburg and Dinamo Moscow, both with need to improve pitch results, were the teams with highest spending in Europe, with 30 and 27mio€ invested respectively.

Only 3 teams from summer top 10 repeat at winter's (Chelsea, PSG y Juventus)



Top European teams investment ranking





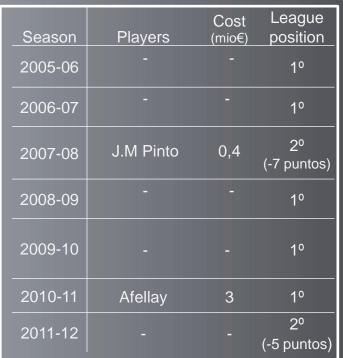
Chelsea, Juventus and Inter Milan were the only top teams paying transfer fees to bring new players at winter window (vs 9 last season)



Barça vs Real Madrid winter signings track record









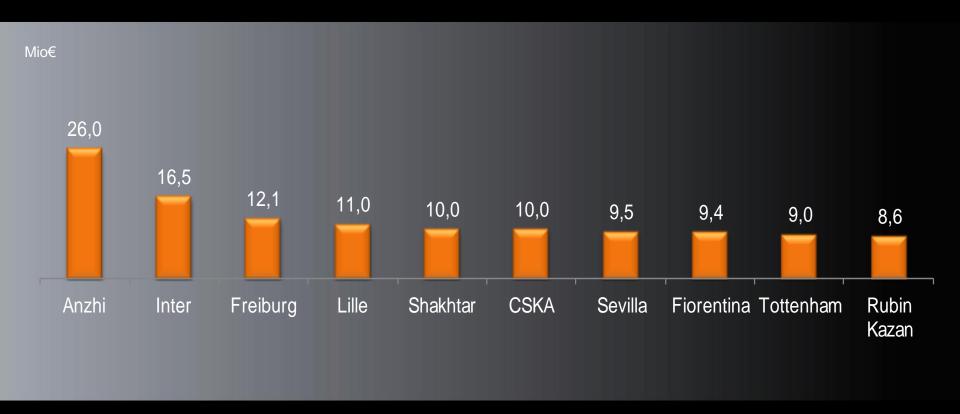
Season	Players	Cost (mio€)	League position
2005-06	Cicinho	5	3º
	Cassano	5,5	(-12 puntos)
2006-07	F.Gago	20	2º
	G.Higuaín	10	(-1 punto)
	Marcelo	6	
2007-08		-	1º
2008-09	Huntelaar	20	00
	L.Diarra	20	3 ⁰ (-12 puntos)
	Faubert	cesión	
2009-10			2 ⁰ (-5 puntos)
2010-11	Adebayor	Cesión	2º (-7puntos)
2011-12			1º

Neither FC Barcelona nor Real Madrid have hired any players at winter transfer window. Indeed, FC Barcelona only hired players in 2 of last 7 winter markets



Top 10 teams in player sales value



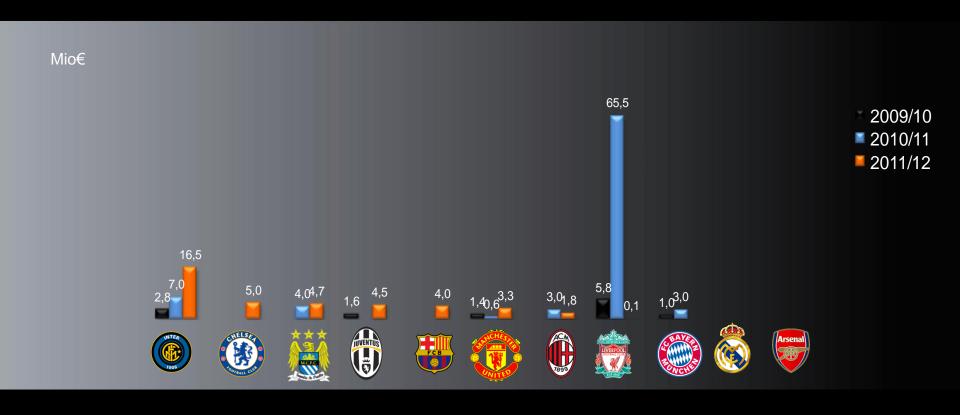


Following its 62mio€ major investment in summer, Anzhi from Russia was this time the team with highest income from player sales (26mio€). Sevilla joined top selling teams thanks to the transfer of Cáceres to Juventus



Ranking top European teams in player sales



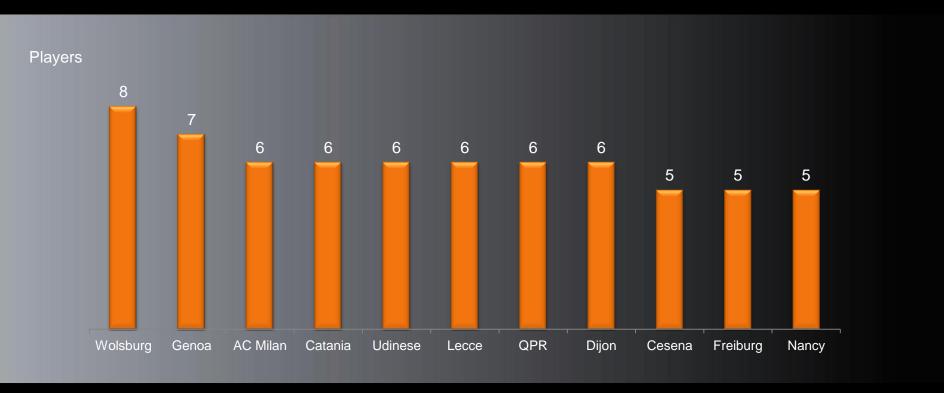


7 of top European teams –lead by Inter Milansold players at winter transfer window (vs 5 in 2011)



Teams with highest number of new players

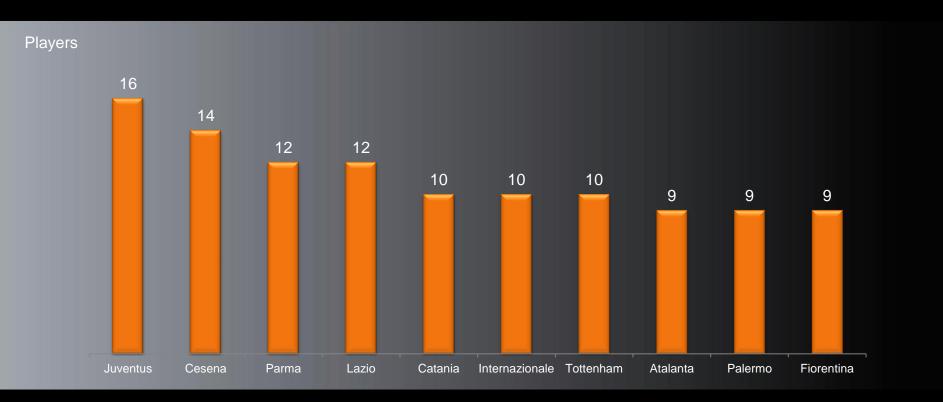






Teams with highest number of player exits

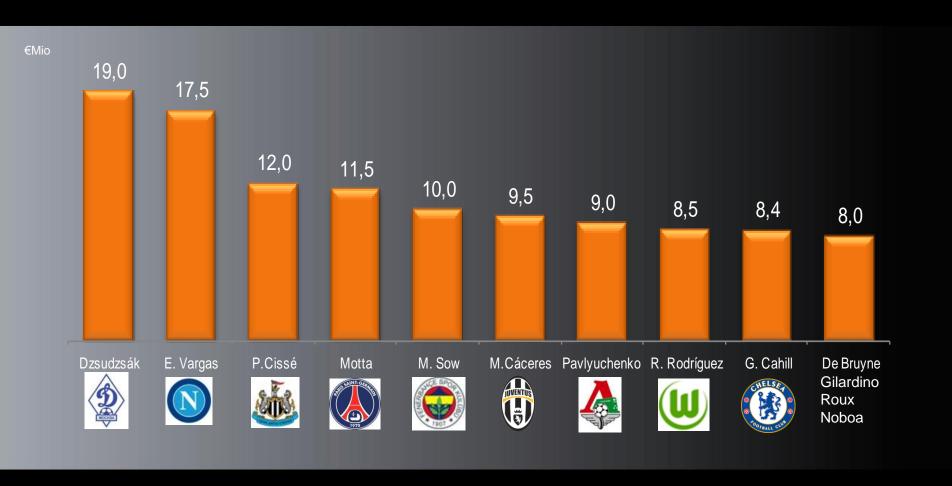






Top 10 most expensive signings season 2011/12

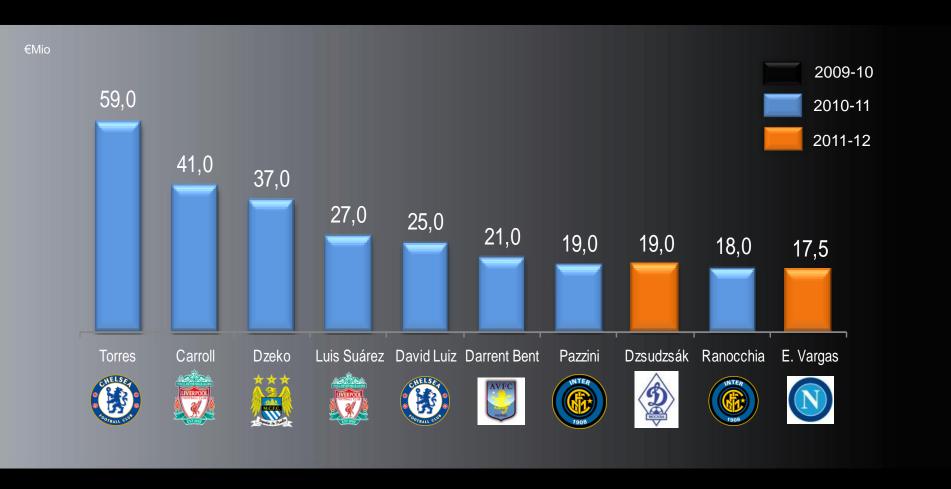






Top 10 most expensive winter signings over the last 3 years

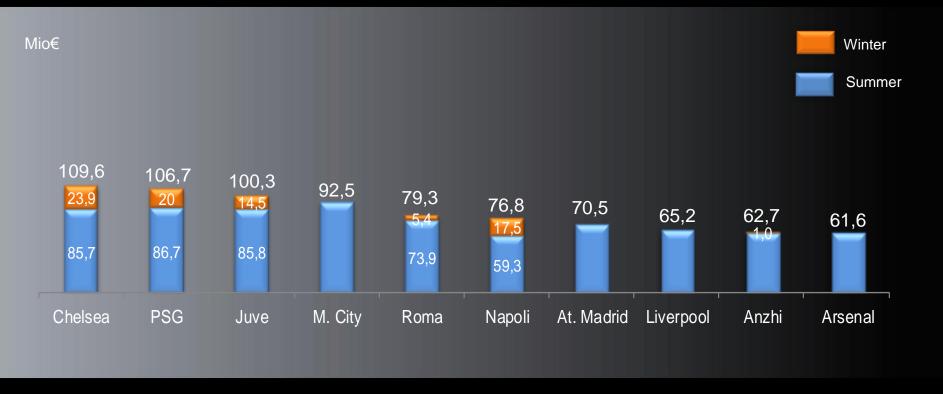






Club investment ranking 2011/12 (summer + winter)





Chelsea is the team with highest level of investment in new players in Europe at 2011/12 season, having spent 110mio€ at summer and winter transfer windows combined.

PSG and Juventus were 2nd and 3rd. Manchester City falls to 4th position after not having paid any transfer fees in January



Headlines Europe (1 of 2)



- ✓ Total investment in new players at European winter market was down 45% to 271mio€. Despite significant decrease, total spending of the season (thus including summer transfers) reached similar levels to previous seasons
- ✓ English Premier League led investment in Europe with 82mio€, although the amount was far below previous season. On the other extreme, La Liga teams spent only 6,5mio€, the lowest amount in Europe and of last 13 years in Spain. French Ligue1, led by PSG heavy signing activity, multiplied players spending by 3
- ✓ For the 4th consecutive year all leagues showed a net decrease of the number of players in team squads. Italian SerieA is once again the league with highest traffic of players
- ✓ Wolfsburg and Dinamo Moscow, both with need to improve pitch results, were the teams with highest spending in Europe, with 30 and 27mio€ invested respectively. Only 3 teams from summer top 10 repeat at winter's (Chelsea, PSG y Juventus)



Headlines Europe (2 of 2)



- ✓ Chelsea, Juventus and Inter Milan were the only top teams paying transfer fees to bring new players at winter window. Neither Real Madrid nor FC Barcelona hired any players in January
- ✓ Following its 62mio€ major investment in summer, Anzhi from Russia was this time the team with highest income from player sales (26mio€). Sevilla joined top selling teams thanks to the transfer of Cáceres to Juventus
- ✓ Dzsudzsák (19mio€) and Vargas (17,5mio€) signings, conducted by Dinamo Moscow and Napoli respectively, were the most expensive of winter transfer window. Both joined top 10 list of most expensive signings of the last 3 winter windows
- ✓ Chelsea is the team with highest level of investment in new players in Europe at 2011/12 season, having spent 110mio€ at summer and winter transfer windows combined. PSG and Juventus were 2nd and 3rd. Manchester City falls to 4th position after not having paid any transfer fees in January



Winter market 2012

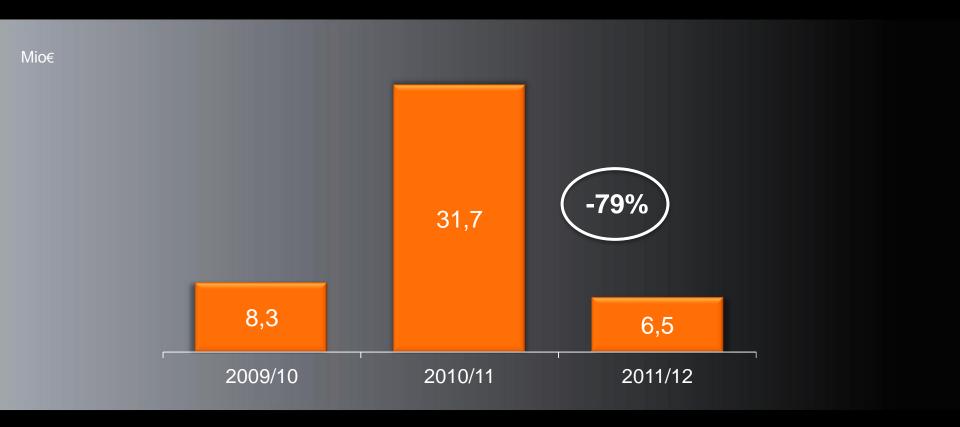


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Investment in player signings La Liga







La Liga player signings investment track record



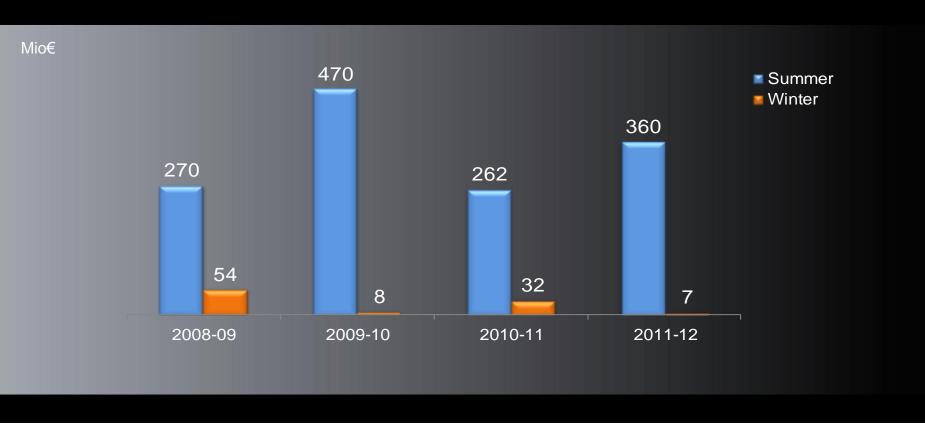


After a 79% fall, winter 2012 investment was the lowest of last 13 years in Spain



Winter vs summer transfer windows- La Liga



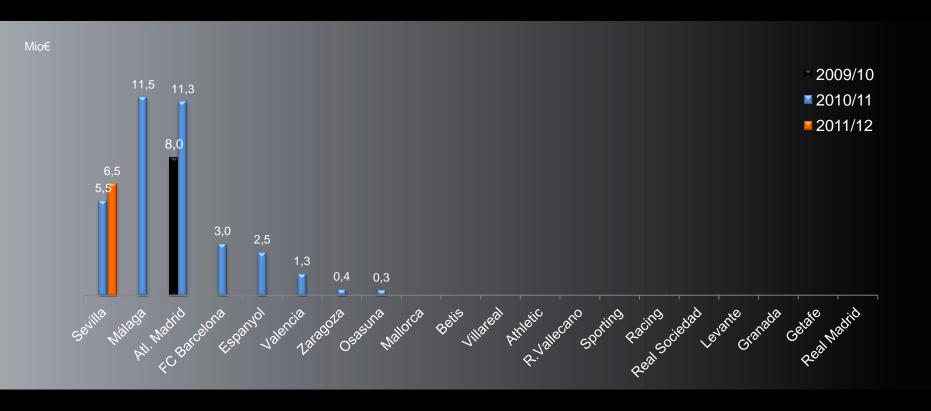


Despite significant investment decrease, total amount of the season 2011/12 (including both summer and winter transfer windows) was still 25% up in Spain to 367mio€



La Liga investment in signings by team



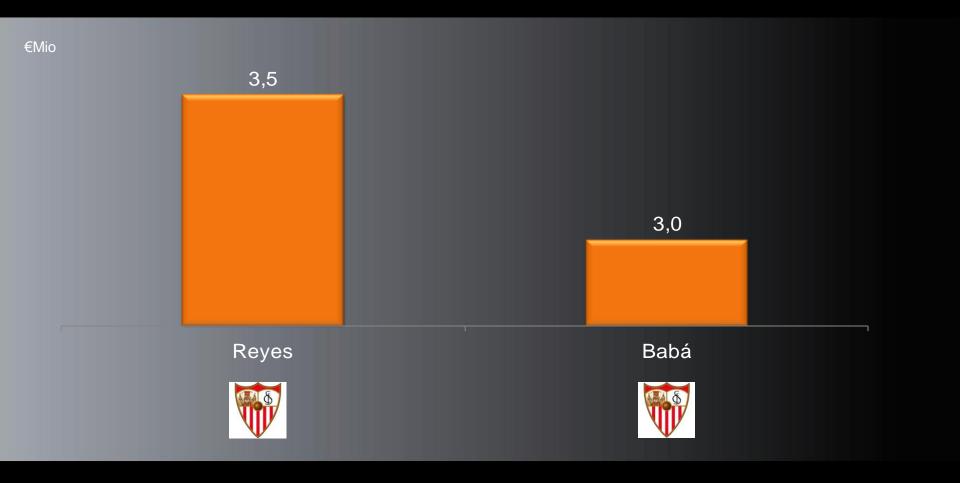


Sevilla, that spent 6,5mio€ to bring Reyes and Babá, was the only La Liga team having paid traqnsfer fees in January (vs 8 teams in January 2011)



Top 10 signings La Liga winter 2012

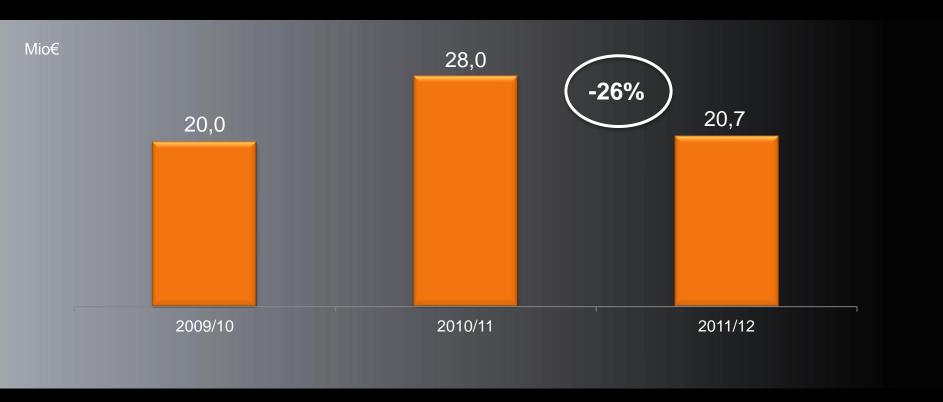






Player sales value La Liga

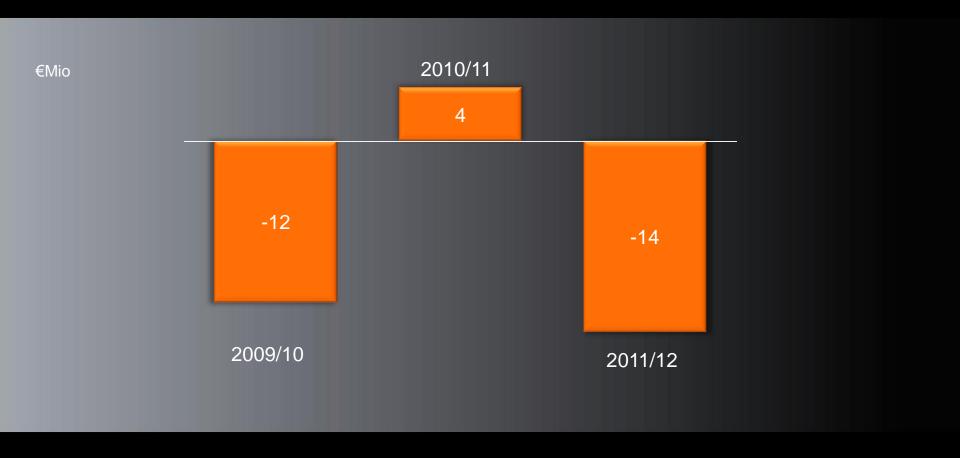






Net investment La Liga

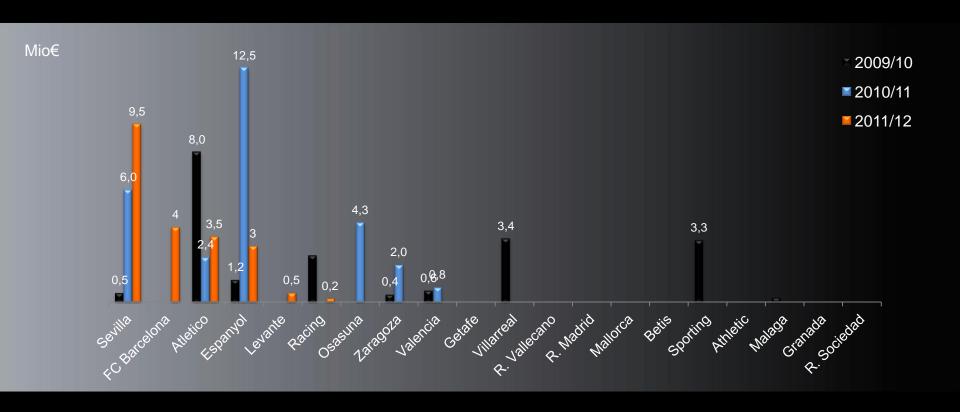






Player sales value by team- La Liga





Sevilla was also La Liga team with highest income from player sales, thanks to the transfer of Cáceres to Juventus for 9,5mio€. FC Barcelona managed to collect 4mio€ by selling Maxwell and Jonathan Soriano



Number of sign-ups La Liga



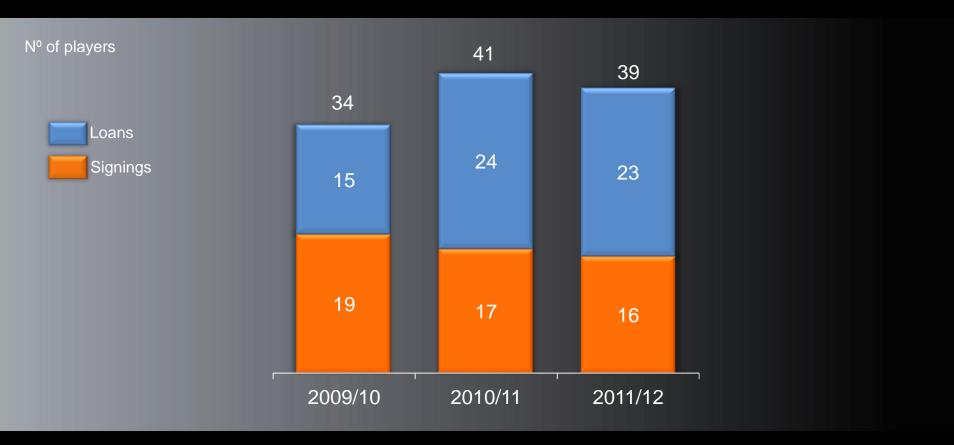


For the third consecutive season, loans and free transfers were the most utilized signing format. Out of 24 player signings that took place in winter, 15 were loans and 7 were free signings



Number of player exits- La Liga

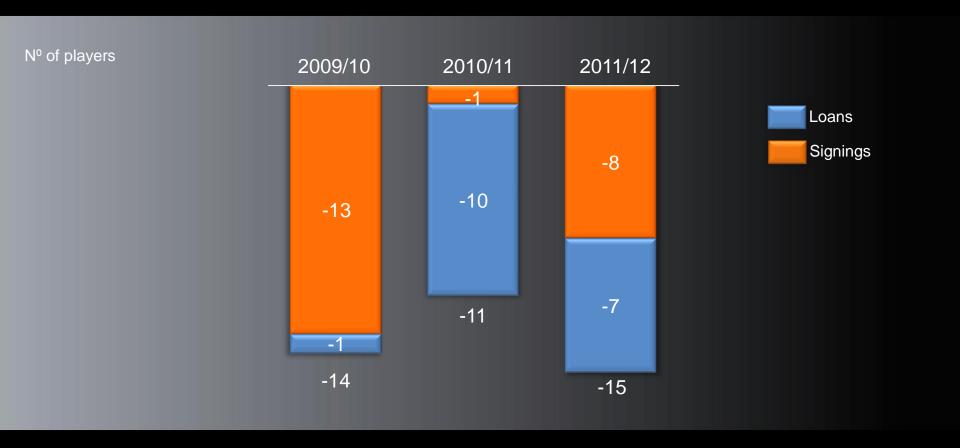






Net sign-ups vs exits- La Liga

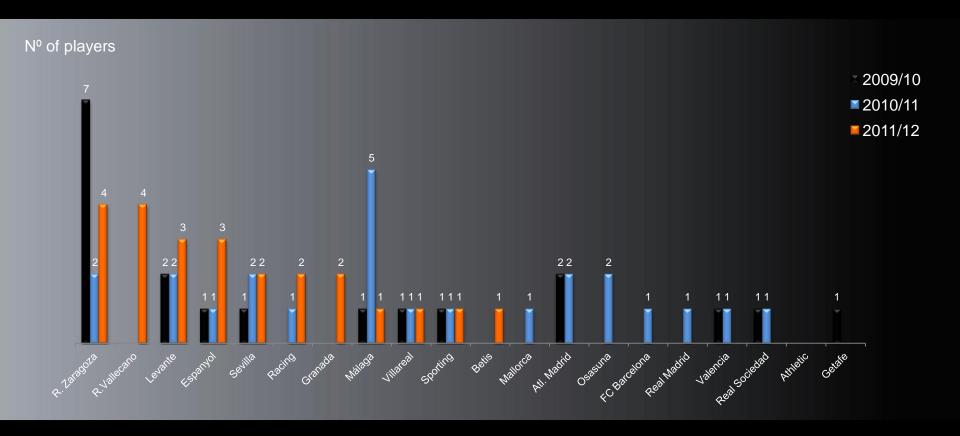






Sign-ups by team- La Liga

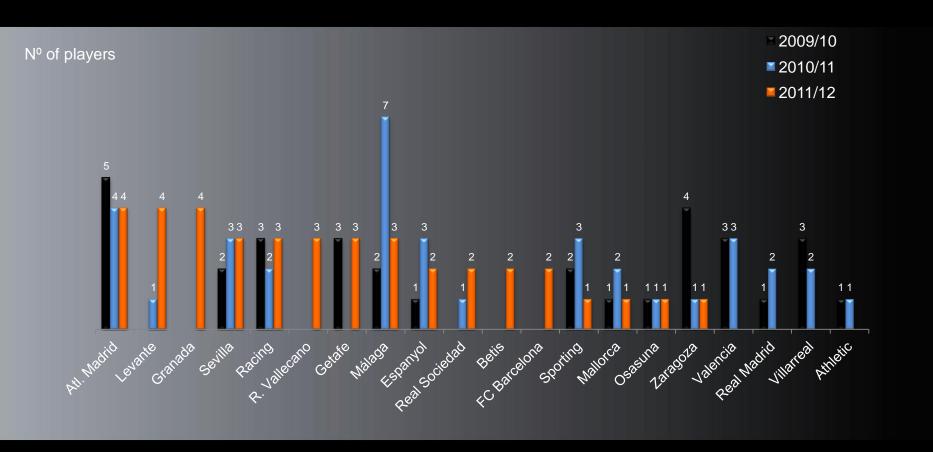






Player exits by team- La Liga

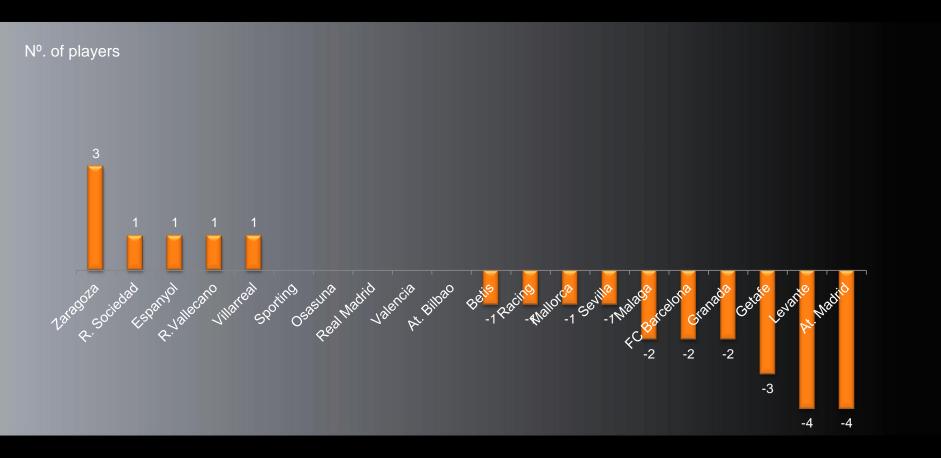






Net sign-ups vs exits by team- La Liga







Headlines La Liga (1 of 2)



- ✓ Total spending on transfer fees at La Liga experimented at 79% decrease to 6,5mio€
- ✓ Despite significant investment decrease, total amount of the season 2011/12 (including both summer and winter transfer windows) was still 25% up in Spain to 367mio€
- ✓ Sevilla, that spent 6,5mio€ to bring Reyes and Babá, was the only La Liga team having paid transfer fees in January (vs 8 teams in January 2011)
- ✓ Sevilla was also La Liga team with highest income from player sales, thanks to the transfer of Cáceres to Juventus for 9,5mio€. FC Barcelona managed to collect 4mio€ by selling Maxwell and Jonathan Soriano (the highest amount since the transfer of Ronald de Boer to Glasgow Rangers in January 2001



Headlines La Liga (2 of 2)



- ✓ For the third consecutive season, loans and free transfers were the most utilized signing format. Out of 24 player signings that took place in winter, 15 were loans and 7 were free signings
- ✓ Zaragoza and Rayo Vallecano, each with 4 new players, were the most active teams. Up to 9 clubs –including Real Madrid & FC Barcelona- did not sign any players
- ✓ Real Madrid, Athletic de Bilbao and Valencia were the only teams that did not use winter transfer window at all, neither to buy nor to release players
- √ 16 of the 20 La Liga teams took advantage of transfer window to release players



Football Transfer Review 2012, winter market

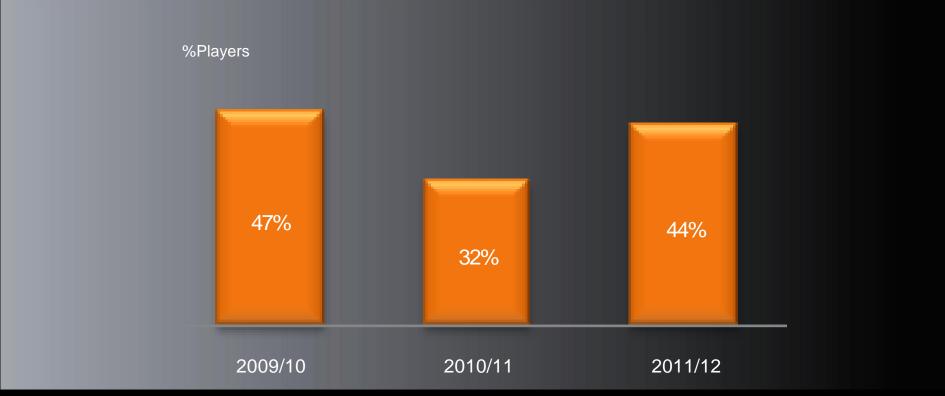


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Participation of players signed in summer- La Liga





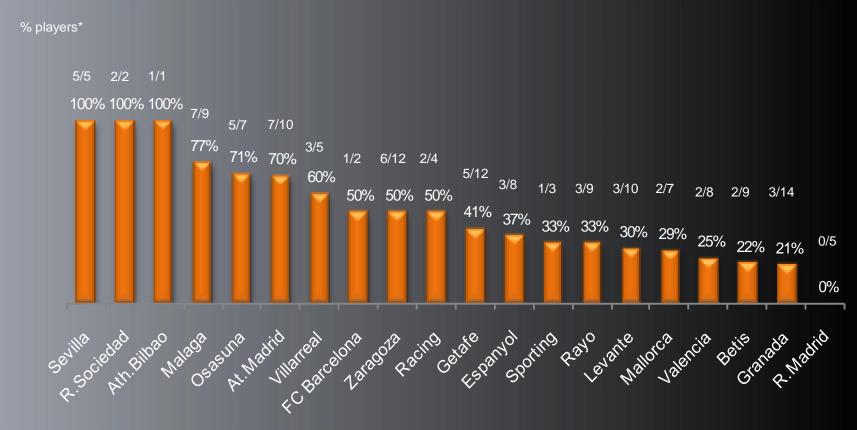
The participation of summer player signings has increased in comparison with previous season, although it continues to be low (only 44% of new players participated in more than half of minutes at first leg of La Liga season)

a primetime sport



Ranking usage of new players 2011/12



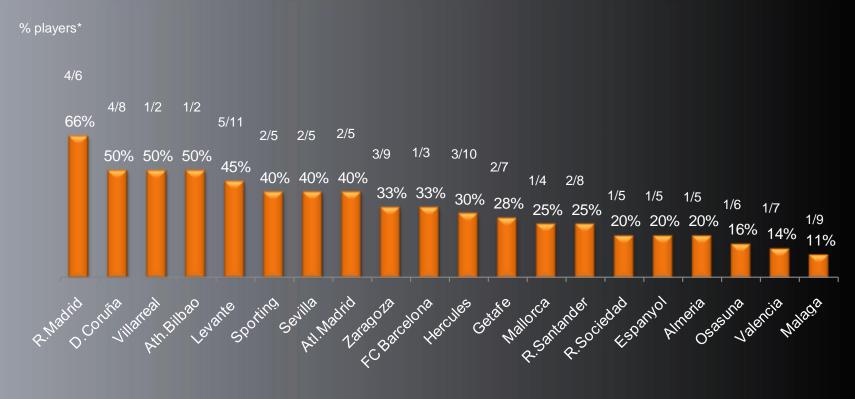


All 5 Sevilla summer signings have played more than half of La Liga minutes. None of Real Madrid new players can be considered profitable so far



Ranking usage of new players 2010/11







^{* %} jugadores fichados o cedidos en la temporada 2010/11 que juegan la mitad o más de los minutos en liga hasta la jornada 20.



Participation of top 10 European signings 2011/12*



8 out of 10 most expensive summer signings played more than half of minutes. Alexis & Coentrao were the least used of top 10 of the summer

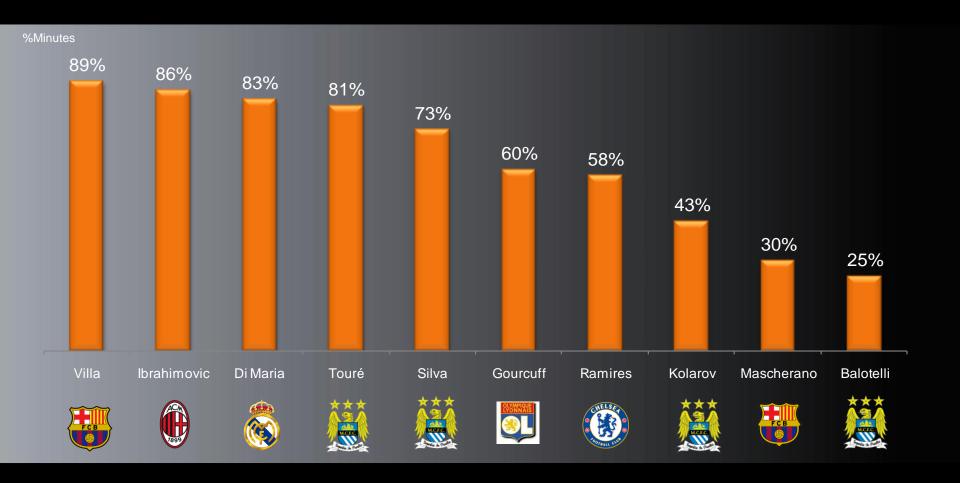


^{*} Only top 10 most expensive. Includes minutes played at domestic competition with data from following match days: Liga BBVA 19, Premier League 22, Ligue1 20



Participation of top 10 European signings 2010/11

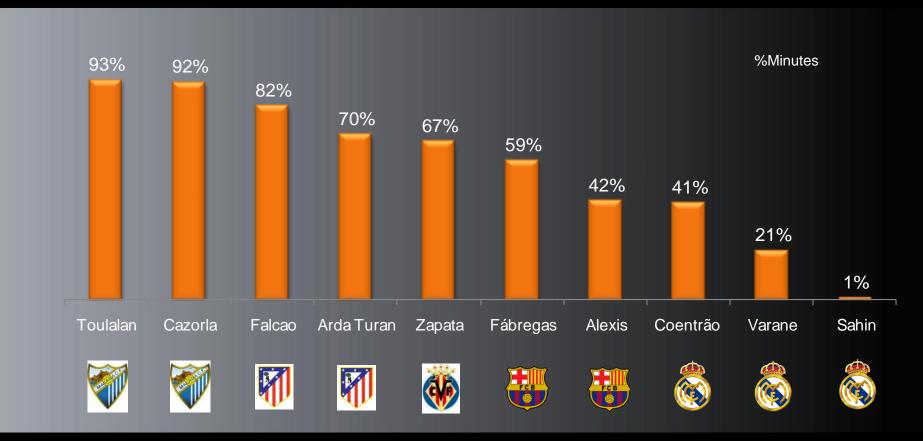






Participation of top 10 La Liga signings 2010-11





From top 10 of most expensive signings of the summer, those from Málaga and Atlético Madrid have been the most fielded. On the other side, those from FC Barcelona and especially Real Madrid, have had the lowest participation



Participation signings summer 2011



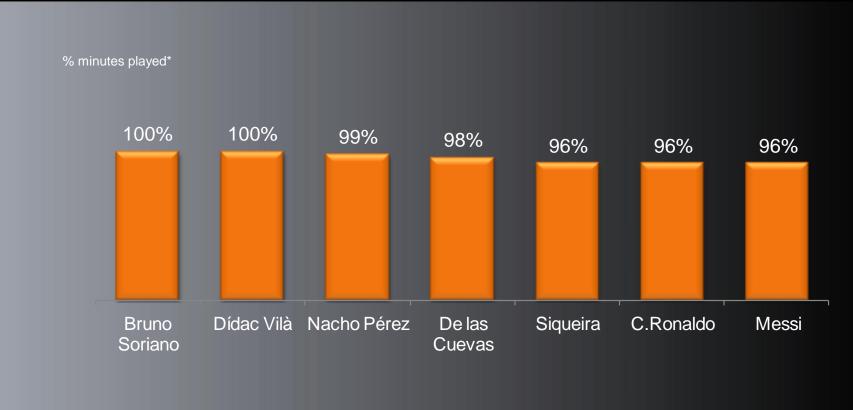
Club	Player	Games played	Minutes played	% Minutes	First eleven	Goals	Cost (Mio€)
	Coentrao	11	703	41%	7	0	30
6	Varane	4	360	21%	4	1	10
	Callejón	10	321	18%	3	4	5
	Altintop	3	27	2%	0	1	0
	Sahin	1	24	1%	0	0	10
	Cesc	14	1021	59%	12	9	34
FCB	Alexis	11	723	42%	10	7	26

^{*} minutes played up to La Liga match day #19



Ranking field players with highest participation





Bruno Soriano is the only field player that has played all minutes both this and previous season.

C. Ronaldo could not complete 100% of minutes of last season but reached remarkable 96% participation rate

^{* %} minutes played up to La Liga match day #19



Ranking teams with highest number of fix players*





Sporting Gijón and Levante are the teams with highest number of fix players: 9 in each team have played more than 70% of minutes available. On the other extreme, Villarreal, Valencia, Espanyol and Osasuna showed only 4 players with more than 70% minute participation rate

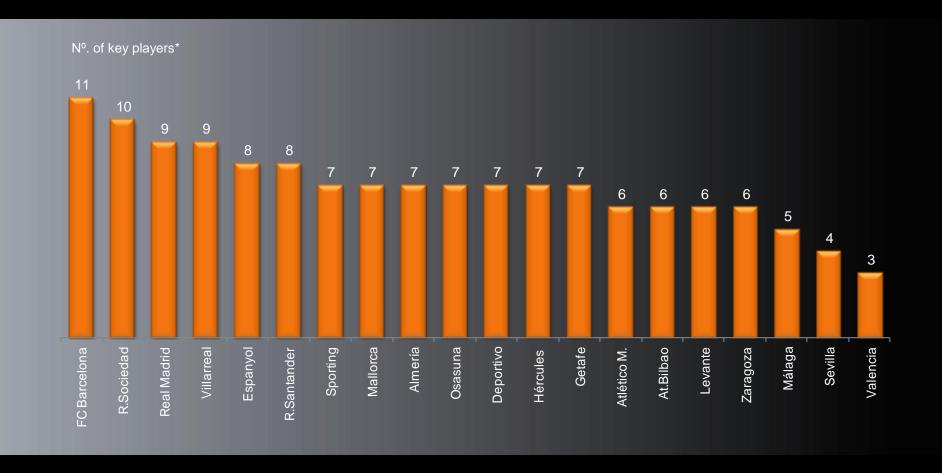


^{*} Fix players: have played more than 70% of minutes until match day 19 of La Liga 2011/12



Ranking teams with highest number of fix players 2010/11

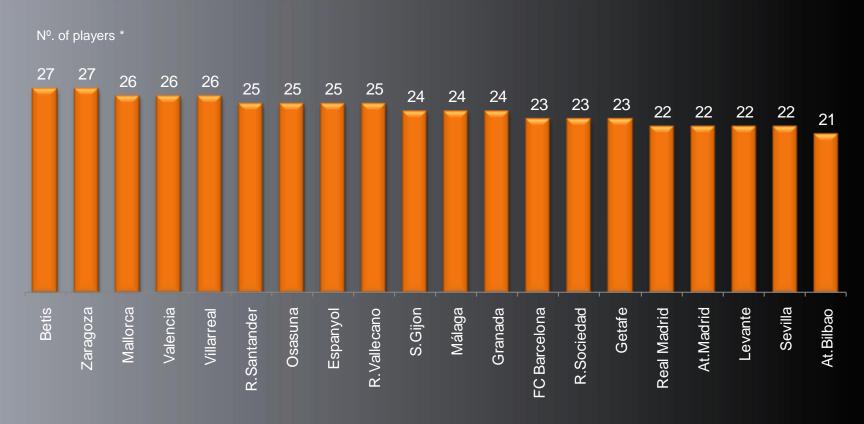






Number of players* fielded by team



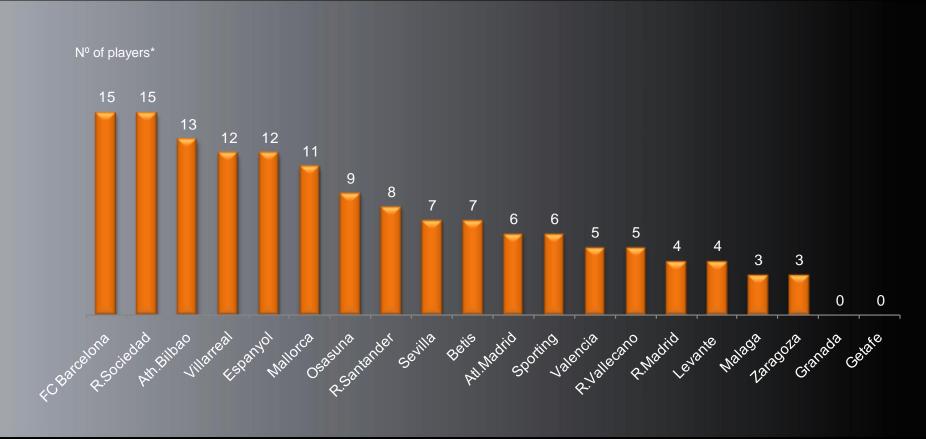


 $^{^{\}star}\,$ Players that participated with at least 1 minute until match day 19 of La Liga 2011/12



Participation of home grown players by team





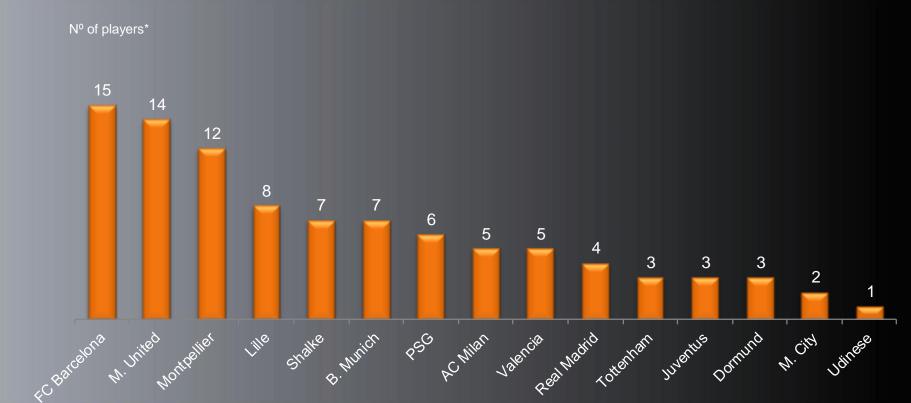
FC Barcelona reaches first position in terms of home grown players utilization (15 so far), along with Real Sociedad. Granada and Getafe did not field any home grown players so far in the season

^{*} Home grown players that participated with at least 1 minute in La Liga until 07/02/12



Participation of home grown players Europe





FC Barcelona is the team using more home grown players in Europe too. It has already fielded 15 home grown players so far at 2011/12 La Liga season (+2 vs previous season) and sticks to grass roots players philosophy even when injuries are recurrent



^{*} Home grown players that participated with at least 1 minute in La Liga until 07/02/12 Calculation among top 3 table positions at each of top 5 leagues



Headlines La Liga on going season review (1 of 2)

- •
- ✓ The participation of summer player signings has increased in comparison with previous season, although it continues to be low (only 44% of new players participated in more than half of minutes at first leg of La Liga season)
- ✓ Sevilla is the club with best ratio of signings participation. All 5 new players have played more than half of minutes during first half of La Liga
- ✓ Real Madrid has not used its 5 new players regularly; none of them has participated in more than half of the minutes so far (last season 4 out of 6 signings had played more than 50% of minutes)
- ✓ From top 10 of most expensive signings of the summer, those from Málaga (Toulalan & Cazorla) and Atlético de Madrid (Falcao &Turan) have been the most fielded. On the other side, those from FC Barcelona (Cesc & Alexis) and especially Real Madrid (Coentrao, Varane & Sahin), have had the lowest participation
- ✓ Bruno Soriano is the only field player that has played all the minutes at La Liga both this and previous season. Cristiano Ronaldo could not complete 100% of minutes of last season but reached remarkable 96% participation rate



Headlines La Liga on going season review (2 of 2)

- ✓ Sporting Gijón and Levante are the teams with highest number of fix players: 9 in each team have played more than 70% of minutes available. On the other extreme, Villarreal, Valencia, Espanyol and Osasuna showed only 4 players with more than 70% minute participation rate
- ✓ FC Barcelona, as a result of injuries, moves from 11 fix players last season (more than 70% of minutes) to 6 at current season
- ✓ Zaragoza and Betis were the teams using the highest number of players so far at La Liga (27). Coincidentally, Zaragoza used the lowest number at last season's first half of La Liga (21). The team fielding the lowest number of different players was Athletic Bilbao, where Marcelo Bielsa used only 21 players
- ✓ FC Barcelona reaches first position in terms of home grown players utilization (15 so far), along with Real Sociedad. Granada and Getafe did not field any home grown players so far in the season



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European Football Table 2011/12



- 1. Top 5 European leagues combined
- 2. Top scorers



Points achieved: top 10 Europe



	% Points			То	tal				% of
	achieved	Pt	Played	W	D	L	Gf	Ga	Points
1	Real Madrid	49	19	16	1	2	67	18	85,96
2	M. City	45	19	14	3	2	53	16	78,95
3	M. United	45	19	14	3	2	49	17	78,95
4	FC Barcelona	44	19	13	5	1	59	12	77,19
5	Tottenham	42	19	13	3	3	37	20	73,68
6	B. Munich	37	17	12	1	4	43	10	72,55
7	Juventus	41	19	11	8	0	31	12	71,93
8	PSG	40	19	12	4	3	31	17	70,18
9	Milan	40	19	12	4	3	40	17	70,18
10	Udinese	38	19	11	5	3	28	14	66,67



Points achieved: worst 10



	% Points				То	tal				% of
	achieved		Pt	Played	W	D	L	Gf	Ga	Points
89	Augsburg	S	15	17	3	6	8	15	28	29,41
90	Ajaccio		15	19	3	6	10	20	36	26,32
91	Wigan	ĒR JĒ	15	19	3	6	10	17	37	26,32
92	Cesena		15	19	4	3	12	13	30	26,32
93	Freiburg		13	17	3	4	10	21	39	25,49
94	Blackburn	ER EE	14	19	3	5	11	28	41	24,56
95	Bolton	ER JE	13	19	4	1	14	23	42	22,81
96	Lecce		13	19	3	4	12	20	36	22,81
97	Novara		12	19	2	6	11	18	38	21,05
98	Zaragoza		12	19	2	6	11	14	33	21,05



Points achieved at home: top 10



	% Points			То	tal				% of
	achieved	Pt	Played	W	D	L	Gf	Ga	Points
1	M. City	27	9	9	0	0	28	4	100,00
2	FC Barcelona 😰	28	10	9	1	0	43	2	93,33
3	Udinese	28	10	9	1	0	20	4	93,33
4	Real Madrid	24	9	8	0	1	38	12	88,89
5	W. Bremen	21	8	7	0	1	20	9	87,50
6	Montpellier	22	9	7	1	1	21	8	81,48
7	O. Lyon	22	9	7	1	1	19	9	81,48
8	Tottenham	22	9	7	1	1	19	8	81,48
9	Dortmund	19	8	6	1	1	23	5	79,17
10	Juventus	21	9	6	3	0	19	6	77,78



Points achieved at home: worst 10



	% Points			То	tal				% of	
	achieved		Pt	Played	W	D	L	Gf	Ga	Points
89	Zaragoza	LFP	9	9	2	3	4	7	13	33,33
90	Cesena	SERIE A TIM	9	9	2	3	4	8	9	33,33
91	Freiburg	BUNDES LIGA	8	9	2	2	5	11	14	29,63
92	Ajaccio	JOI LIOUE I	8	9	2	2	5	11	17	29,63
93	WBA	PREMIER LEAGUE	8	10	2	2	6	7	12	26,67
94	QPR	PREMIER	7	9	1	4	4	8	15	25,93
95	Wigan	PRÉMIER LEAGUE	7	9	1	4	4	9	16	25,93
96	Blackburn	PREMIER LEAGUE	6	9	2	0	7	12	19	22,22
97	Bolton	PREMIER LEAGUE	4	10	1	1	8	11	24	13,33
98	Lecce	SERIE A TIM	2	9	0	2	7	9	18	7,41



Points achieved away: Top 10



	% Points			То	tal				% of
	achieved	Pt	Played	W	D	L	Gf	Ga	Points
1	M. United	23	9	7	2	0	19	3	85,19
2	Real Madrid	25	10	8	1	1	29	6	83,33
3	Tottenham	20	10	6	2	2	18	12	66,67
4	AC Milan	20	10	6	2	2	19	12	66,67
5	Juventus	20	10	5	5	0	12	6	66,67
6	PSG (September 1)	18	9	5	3	1	15	9	66,67
7	B. Munich	16	8	5	1	2	13	7	66,67
8	Lazio	17	9	5	2	2	15	12	62,96
9	Lille	17	9	4	5	0	13	7	62,96
10	M. City	18	10	5	3	2	25	12	60,00



Points achieved away: worst 10



	% Points			То	tal				% of	
	achieve	ed	Pt	Played	W	D	L	Gf	Ga	Points
89	Siena	SERIE A TIM	4	9	0	4	5	4	12	14,81
90	Wolfsburg	BUNDES LIGA	4	9	1	1	7	9	25	14,81
91	Auxerre	JOJ LIGHT I	4	9	0	4	5	8	15	14,81
92	Swansea	PREMIER LEAGUE	3	9	0	3	6	6	19	11,11
93	Zaragoza	LFP	3	10	0	3	7	7	20	10,00
94	Villarreal	LFP	3	10	0	3	7	3	18	10,00
95	Palermo	SERIEA TIM	3	10	0	3	7	2	14	10,00
96	Novara	SERIE A TIM	2	9	0	2	7	6	19	7,41
97	Niza	JO)	2	9	0	2	7	7	15	7,41
98	Valenciennes	JOIL 1	2	10	0	2	8	5	17	6,67



Average goals scored: Top 10



	Average goals			То	tal				Avge
	favor	Pt	Played	W	D	L	Gf	Ga	Gf
1	Real Madrid	49	19	16	1	2	67	18	3,53
2	Barcelona	44	19	13	5	1	59	12	3,11
3	M. City	45	19	14	3	2	53	16	2,79
4	M. United	45	19	14	3	2	49	17	2,58
5	B. Munich	37	17	12	1	4	43	10	2,53
6	Schalke 04	34	17	11	1	5	38	22	2,24
7	AC Milan	40	19	12	4	3	40	17	2,11
8	Dortmund	34	17	10	4	3	35	12	2,06
9	Montpellier	37	19	11	4	4	39	23	2,05
10	Tottenham	42	19	13	3	3	37	20	1,95



Average goals scored: worst 10



	Average goals			То	tal				Avge
	favor	Pt	Played	W	D	L	Gf	Ga	Gf
89	Nancy	18	19	4	6	9	17	26	0,89
90	Wigan	15	19	3	6	10	17	37	0,89
91	Augsburg	15	17	3	6	8	15	28	0,88
92	Chievo	24	19	6	6	7	16	22	0,84
93	Cagliari	23	19	5	8	6	16	18	0,84
94	Racing	20	19	4	8	7	15	23	0,79
95	Kaiserslautern	16	17	3	7	7	13	21	0,76
96	Zaragoza	12	19	2	6	11	14	33	0,74
97	Cesena	15	19	4	3	12	13	30	0,68
98	Granada	19	19	5	4	10	12	26	0,63



Average goals scored at home: top 10



	Average goals			То	tal				Avge
	favor	Pt	Played	W	D	L	Gf	Ga	Gf
1	FC Barcelona	28	10	9	1	0	43	2	4,30
2	R. Madrid	24	9	8	0	1	38	12	4,22
3	B. München	21	9	7	0	2	30	3	3,33
4	M. City	27	9	9	0	0	28	4	3,11
5	M. United	22	10	7	1	2	30	14	3,00
6	Schalke 04	21	9	7	0	2	26	9	2,89
7	Dortmund	19	8	6	1	1	23	5	2,88
8	W. Bremen	21	8	7	0	1	20	9	2,50
9	Palermo	21	9	7	0	2	22	13	2,44
10	AC Milan	20	9	6	2	1	21	5	2,33



Average goals scored at home: worst 10



	Average goals			То	tal				Avge
	favor	Pt	Played	W	D	L	Gf	Ga	Gf
89	S. Gijón	11	10	3	2	5	9	12	0,90
90	Cesena	9	9	2	3	4	8	9	0,89
91	QPR	7	9	1	4	4	8	15	0,89
92	Kaiserslautern	9	8	2	3	3	7	11	0,88
93	Granada	13	10	3	4	3	8	8	0,80
94	R. Sociedad	10	9	2	4	3	7	11	0,78
95	Zaragoza	9	9	2	3	4	7	13	0,78
96	WBA	8	10	2	2	6	7	12	0,70
97	Racing	13	10	3	4	3	6	7	0,60
98	Cagliari	12	10	2	6	2	6	7	0,60



Average goals scored away: Top 10



	Average goals			То	tal				Avge
	favor	Pt	Played	W	D	L	Gf	Ga	Gf
1	R. Madrid	25	10	8	1	1	29	6	2,90
2	M. City	18	10	5	3	2	25	12	2,50
3	M. United	23	9	7	2	0	19	3	2,11
4	Arsenal	13	9	4	1	4	19	20	2,11
5	AC Milan	20	10	6	2	2	19	12	1,90
6	Tottenham	20	10	6	2	2	18	12	1,80
7	Montpellier	15	10	4	3	3	18	15	1,80
8	FC Barcelona	16	9	4	4	1	16	10	1,78
9	Lazio	17	9	5	2	2	15	12	1,67
10	PSG	18	9	5	3	1	15	9	1,67



Average goals scored away: worst 10



	Average go	Average goals				Avge				
	favor		Pt	Played	W	D	L	Gf	Ga	Gf
89	Sevilla	LFP	9	9	1	6	2	5	6	0,56
90	Parma	SERIEA TIM	5	9	1	2	6	5	20	0,56
91	Cesena	SERIE A TIM	6	10	2	0	8	5	21	0,50
92	Valenciennes	JOJ LIGUE I	2	10	0	2	8	5	17	0,50
93	Granada	LFP	6	9	2	0	7	4	18	0,44
94	Siena	SERIE A	4	9	0	4	5	4	12	0,44
95	Fiorentina	SERIE A TIM	7	10	1	4	5	4	9	0,40
96	Brest	JO)	6	10	0	6	4	4	9	0,40
97	Villarreal	LFP	3	10	0	3	7	3	18	0,30
98	Palermo	SERIE A TIM	3	10	0	3	7	2	14	0,20



Average goals conceded: Top 10



	Average goals			То	tal				Avge
	against	Pt	Played	W	D	L	Gf	Ga	Gf
1	B. Munich	37	17	12	1	4	43	10	0,59
2	FC Barcelona	44	19	13	5	1	59	12	0,63
3	Juventus	41	19	11	8	0	31	12	0,63
4	Borussia M.	33	17	10	3	4	25	11	0,65
5	Dortmund	34	17	10	4	3	35	12	0,71
6	Udinese	38	19	11	5	3	28	14	0,74
7	Liverpool	34	19	9	7	3	24	15	0,79
8	M. City	45	19	14	3	2	53	16	0,84
9	Fiorentina	22	19	5	7	7	18	16	0,84
10	PSG	40	19	12	4	3	31	17	0,89



Average goals conceded: worst 10



	Average	Average goals		Total							
	again	st	Pt	Played	W	D	L	Gf	Ga	Gf	
89	Sochaux	NOUT !	18	19	4	6	9	21	34	1,79	
90	Dijon	JOI LIGHT 1	19	19	5	4	10	20	35	1,84	
91	Ajaccio	JOI LIOUE I	15	19	3	6	10	20	36	1,89	
92	Lecce	SERIEA TIM	13	19	3	4	12	20	36	1,89	
93	Wigan	PREMIER LEAGUE	15	19	3	6	10	17	37	1,95	
94	Novara	SERIE A TIM	12	19	2	6	11	18	38	2,00	
95	Köln	BUNDES LIGA	21	17	6	3	8	27	35	2,06	
96	Blackburn	PREMIER LEAGUE	14	19	3	5	11	28	41	2,16	
97	Bolton	PREMIER	13	19	4	1	14	23	42	2,21	
98	Freiburg	BUNDES LIGA	13	17	3	4	10	21	39	2,29	



Average goals conceded at home: Top 10



	Average goals				Avge				
	against	Pt	Played	W	D	L	Gf	Ga	Ga
1	FC Barcelona	28	10	9	1	0	43	2	0,20
2	B. Munich	21	9	7	0	2	30	3	0,33
3	Udinese	28	10	9	1	0	20	4	0,40
4	Lorient	19	10	5	4	1	12	4	0,40
5	Swansea	17	10	4	5	1	12	4	0,40
6	M. City	27	9	9	0	0	28	4	0,44
7	Valenciennes	18	9	5	3	1	13	4	0,44
8	Chievo Verona 🚉	18	9	5	3	1	9	4	0,44
9	O. Marseille	19	10	5	4	1	14	5	0,50
10	AC Milan	20	9	6	2	1	21	5	0,56



Average goals conceded at home: worst 10



	Average	Average goals				Avge				
	again	_	Pt	Played	W	D	L	Gf	Ga	Ga
89	Chelsea	PRÉMIER LEAGUE	19	10	6	1	3	23	16	1,60
90	Wolves	PRÉMIER LEAGUE	11	9	3	2	4	13	15	1,67
91	QPR	PREMIER PREMIER PEAGUE	7	9	1	4	4	8	15	1,67
92	Wigan	PRÉMIER LEAGUE	7	9	1	4	4	9	16	1,78
93	Sochaux	JØ)	11	10	3	2	5	13	18	1,80
94	Mainz 05	BUNDES LIGA	10	9	3	1	5	12	17	1,89
95	Ajaccio	JOI Hours	8	9	2	2	5	11	17	1,89
96	Lecce	SERIEA TIM	2	9	0	2	7	9	18	2,00
97	Blackburn	PREMIER LEAGUE	6	9	2	0	7	12	19	2,11
98	Bolton	PRÉMIER LEAGUE	4	10	1	1	8	11	24	2,40



Average goals conceded away: Top 10



	Average goals			То	tal				Avge
	against	Pt	Played	W	D	L	Gf	Ga	Ga
1	M. United	23	9	7	2	0	19	3	0,33
2	Real Madrid	25	10	8	1	1	29	6	0,60
3	Juventus	20	10	5	5	0	12	6	0,60
4	Borussia M.	12	8	4	0	4	7	5	0,63
5	Sevilla 👺	9	9	1	6	2	5	6	0,67
6	Liverpool	16	9	5	1	3	10	7	0,78
7	Dortmund	15	9	4	3	2	12	7	0,78
8	Lille	17	9	4	5	0	13	7	0,78
9	B. Munich	16	8	5	1	2	13	7	0,88
10	Chelsea	15	9	4	3	2	14	8	0,89



Average goals conceded away: worst 10



	Average g	oals			То	tal				Avge
	agains	it	Pt	Played	W	D	L	Gf	Ga	Ga
89	Arsenal	PREMIER LEAGUE	13	9	4	1	4	19	20	2,22
90	At. Madrid	LFP	5	9	1	2	6	9	20	2,22
91	Parma	SERIEA 77IM	5	9	1	2	6	5	20	2,22
92	S. Gijón	LFP	7	9	2	1	6	9	21	2,33
93	W.Bremen	BUNDES LIGA	8	9	2	2	5	10	22	2,44
94	Genova	SERIEA TIM	7	10	2	1	7	12	25	2,50
95	Osasuna	LFP	8	9	1	5	3	8	23	2,56
96	Wolfsburg	BUNDES LIGA	4	9	1	1	7	9	25	2,78
97	Köln	BUNDES LIGA	7	8	2	1	5	13	25	3,13
98	Freiburg	BUNDES LIGA	5	8	1	2	5	10	25	3,13



Goal difference: Top 10



	Goal			То	tal				Goal
	Difference	Pt	Played	W	D	L	Gf	Ga	diff
1	Real Madrid	49	19	16	1	2	67	18	49
2	FC Barcelona 👺	44	19	13	5	1	59	12	47
3	M. City	45	19	14	3	2	53	16	37
4	B. Munich	37	17	12	1	4	43	10	33
5	M. United	45	19	14	3	2	49	17	32
6	Dortmund	34	17	10	4	3	35	12	23
7	AC Milan	40	19	12	4	3	40	17	23
8	Juventus	41	19	11	8	0	31	12	19
9	Tottenham	42	19	13	3	3	37	20	17
10	Montpellier	37	19	11	4	4	39	23	16



Goal difference: worst 10



	Goal			То	tal				Goal
	Difference	Pt	Played	W	D	L	Gf	Ga	diff
89	Dijon	19	19	5	4	10	20	35	-15
90	QPR	17	19	4	5	10	18	33	-15
91	Ajaccio	15	19	3	6	10	20	36	-16
92	Lecce	13	19	3	4	12	20	36	-16
93	Cesena	15	19	4	3	12	13	30	-17
94	Freiburg	13	17	3	4	10	21	39	-18
95	Bolton	13	19	4	1	14	23	42	-19
96	Zaragoza	12	19	2	6	11	14	33	-19
97	Wigan	15	19	3	6	10	17	37	-20
98	Novara	12	19	2	6	11	18	38	-20



Goal difference at home: Top 10



	Goal			То	tal				Goal
	Difference	Pt	Played	W	D	L	Gf	Ga	diff
1	FC Barcelona	28	10	9	1	0	43	2	41
2	B. Munich	21	9	7	0	2	30	3	27
3	Real Madrid	24	9	8	0	1	38	12	26
4	M. City	27	9	9	0	0	28	4	24
5	Dortmund	19	8	6	1	1	23	5	18
6	Schalke 04	21	9	7	0	2	26	9	17
7	Udinese	28	10	9	1	0	20	4	16
8	AC Milan	20	9	6	2	1	21	5	16
9	M. United	22	10	7	1	2	30	14	16
10	At. Madrid	21	10	6	3	1	21	7	14



Goal difference at home: worst 10



	Goa	al			То	tal				Goal
	Differe	ence	Pt	Played	W	D	L	Gf	Ga	diff
89	Mainz 05	BUNDES LIGA	10	9	3	1	5	12	17	-5
90	Sochaux	DO LIGHT	11	10	3	2	5	13	18	-5
91	WBA	PRÉMIER LEAGUE	8	10	2	2	6	7	12	-5
92	Zaragoza	LFP	9	9	2	3	4	7	13	-6
93	Ajaccio	JOI LIGUE I	8	9	2	2	5	11	17	-6
94	QPR	PREMIER LEAGUE	7	9	1	4	4	8	15	-7
95	Wigan	PRI MER LEAGUE	7	9	1	4	4	9	16	-7
96	Blackburn	PRÉMIER LEAGUE	6	9	2	0	7	12	19	-7
97	Lecce	SERIE A TIM	2	9	0	2	7	9	18	-9
98	Bolton	PRÉMIER LEAGUE	4	10	1	1	8	11	24	-13



Goal difference away: Top 10



	Goal			Total							
	Difference	е	Pt	Played	W	D	L	Gf	Ga	diff	
1	Real Madrid	LFP	25	10	8	1	1	29	6	23	
2	M. United	PREMIER LEAGUE	23	9	7	2	0	19	3	16	
3	M. City	PREMIER	18	10	5	3	2	25	12	13	
4	AC Milan	SERIE A TIM	20	10	6	2	2	19	12	7	
5	Tottenham	PREMIER	20	10	6	2	2	18	12	6	
6	Chelsea	PREMIER LEAGUE	15	9	4	3	2	14	8	6	
7	FC Barcelona	LFP	16	9	4	4	1	16	10	6	
8	Juventus	SERIE A TIM	20	10	5	5	0	12	6	6	
9	B. Munich	BUNDES LIGA	16	8	5	1	2	13	7	6	
10	PSG	JOI LIOUT I	18	9	5	3	1	15	9	6	



Goal difference away: worst 10



	Goal				То	tal				Goal
	Differen	ice	Pt	Played	W	D	L	Gf	Ga	diff
89	Genoa	SERIEA TIM	7	10	2	1	7	12	25	-13
90	Novara	SERIE A TIM	2	9	0	2	7	6	19	-13
91	Dijon	JØ)	8	10	2	2	6	9	22	-13
92	Granada	LFP	6	9	2	0	7	4	18	-14
93	Osasuna	LFP	8	9	1	5	3	8	23	-15
94	Villarreal	LFP	3	10	0	3	7	3	18	-15
95	Parma	SERIE A TIM	5	9	1	2	6	5	20	-15
96	Freiburg	BUNDES LIGA	5	8	1	2	5	10	25	-15
97	Cesena	SERIE A TIM	6	10	2	0	8	5	21	-16
98	Wolfsburg	BUNDES LIGA	4	9	1	1	7	9	25	-16



Goal profitability: Top 10



	Goal			То	tal				Goal
	profitability	Pt	Played	W	D	L	Gf	Ga	prof
1	Granada 👺	19	19	5	4	10	12	26	1,58
2	Toulouse	31	19	8	7	4	20	17	1,55
3	Chievo	24	19	6	6	7	16	22	1,50
4	Cagliari	23	19	5	8	6	16	18	1,44
5	Liverpool	34	19	9	7	3	24	15	1,42
6	Udinese	38	19	11	5	3	28	14	1,36
7	Lorient	24	19	6	6	7	18	21	1,33
8	Espanyol 😭	28	19	8	4	7	21	21	1,33
9	Racing	20	19	4	8	7	15	23	1,33
10	Juventus	41	19	11	8	0	31	12	1,32



Position repeat 2011-12 vs 2010-11



Repeat index	LFP	PERMER LEAGUE	SERIE A	BUNDES LIGA	DO LIOUE I
Top 1	0,0	0,0	0,0	0,0	0,0
Top 2	100,0	100,0	50,0	50,0	50,0
Top 3	66,6	66,6	33,3	33,3	66,6
Top 4	75,0	75,0	25,0	25,0	75,0
Top 5	80,0	100,0	20,0	40,0	80,0
Top 6	66,6	83,3	33,3	50,0	83,3

For the first time in years all the teams at the top of each league table are different from previous season. La Liga is the only competition which has had the same 2 teams (FC Barcelona & Real Madrid) at top 2 positions for 4 consecutive seasons



Points needed for a Champions League spot





	La Liga	Total							% of
	Table	P T	PL	W	D	L	G f	G a	of Pt
1	Real Madrid	49	19	16	1	2	67	18	85,96
2	Barcelona	44	19	13	5	1	59	12	77,19
3	Valencia	35	19	10	5	4	29	20	61,40
4	Levante	31	19	9	4	6	25	22	54,39



	Don de allera	Total							%
	Bundesliga Table	P T	PL	W	D	L	G f	G a	% of Pt
1	B. Munich	37	17	12	1	4	43	10	72,55
2	Dortmund	34	17	10	4	3	35	12	66,67
3	Schalke 04	34	17	11	1	5	38	22	66,67
4	Borussia M.	33	17	10	3	4	25	11	64,71



	Premier			To	otal				% of
	Table	P T	PL	W	D	L	G f	G a	of Pt
1	M. City	45	19	14	3	2	53	16	78,95
2	M. United	45	19	14	3	2	49	17	78,95
3	Tottenham	42	19	13	3	3	37	20	73,68
4	Arsenal	36	19	11	3	5	35	26	63,16



	Ligue 1	Total							%
	Table	P T	PL	W	D	L	G f	G a	of Pt
1	PSG	40	19	12	4	3	31	17	70,18
2	Montpellier	37	19	11	4	4	39	23	64,91
3	Lille	36	19	9	9	1	33	19	63,16



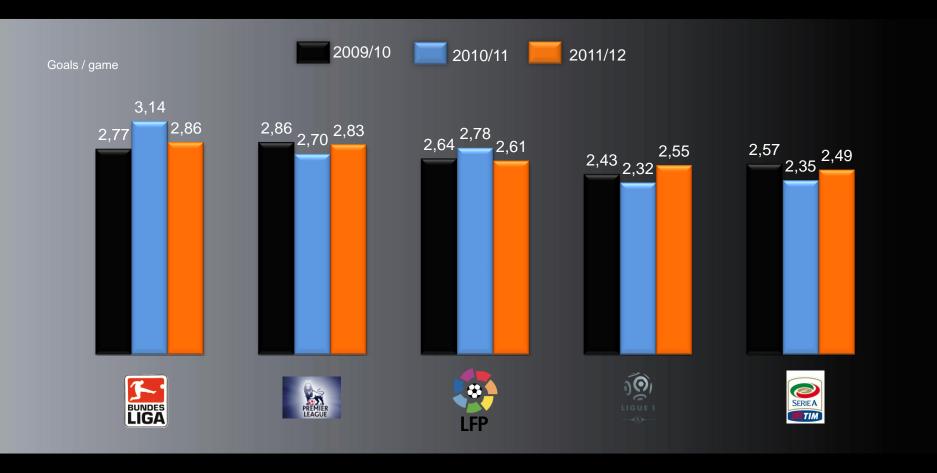
	Serie A	Total							%
	Table	P T	PL	W	D	L	G f	G a	% of Pt
1	Juventus	41	19	11	8	0	31	12	71,93
2	Milan	40	19	12	4	3	40	17	70,18
3	Udinese	38	19	11	5	3	28	14	66,67

The Champions League position currently taken by Levante in Spain is the "cheapest" one in Europe, reached with only 54,4% of the points



Average goals per game by league







Sporting results trend European teams with highest expenditure in summer 2011/12



_		Summer	201	0/11	2011	/12
Team		Investment (Mio€)	League position	% points	League position	% points
M.City	PREMIER LEAGUE	93	2	61,40	1	78,95
PSG	JOI LIGHT I	87	2	54,39	1	70,18
Juventus	SERIE A TIM	86	6	54,39	1	71,93
Chelsea	PREMIER LEAGUE	86	4	57,41	5	59,65
AS Roma	SERIE A	74	4	56,14	6	55,56
At.Madrid	LFP	71	6	52,63	8	45,61
Liverpool	PREMIER LEAGUE	65	10	40,74	6	59,65
Anzhi		62	12	36,66	7	54,16
Arsenal	PREMIER LEAGUE	62	3	64,81	4	63,16
FC Barcelona	LFP	60	1	91,23	2	77,19



Sporting results trend La Liga teams with highest expenditure in summer 2011/12



_	Summer	201	0/11	201	1/12
Team	Investment (Mio€)	League position	% points	League position	% points
At.Madrid	71	6	52,63	8	45,61
FC Barcelona	60	1	91,23	2	77,19
Málaga 💀	58	16	29,82	10	43,86
Real Madrid	55	2	84,21	1	85,96
Valencia 🥵	32	4	64,91	3	61,40
Villarreal	22	3	68,42	17	33,33
Zaragoza 👺	12	18	28,07	20	21,05
Sevilla	11	10	45,61	9	45,61
At.Bilbao	8	5	59,64	5	49,12
Espanyol	8	8	46,36	11	42,11
Getafe	8	7	50,88	7	45,61



European Football Table 2011/12



- 1. Top 5 European leagues combined
- 2. Top scorers



Top scorers top 5 European leagues 2011/12



C. Ronaldo	24
Messi	22
Higuaín	14
Falcao	14
Soldado	12
Benzema	10
Llorente	10
Michu	9
Cesc	9
D. Barral	7
A. Sanchez	7

Van Persie	19
D. Ba	15
Agüero	14
Rooney	13
Yakubu	12
Dzeko	11
Balotelli	9
Sturridge	9
Fletcher	9
Lampard	9
Adebayor	9

Ibrahimovic	15
Di Natale	14
G. Denis	12
Cavani	12
Klose	12
R. Palacio	11
Jovetic	10
Matri	9
Calaiò	9
D. Milito	8
Giovinco	8

M.Gómez	17
Huntelaar	16
Podolski	15
Lewandowski	14
Pizarro	13
Reus	12
Raúl	10
Abdellaoue	10
P. Cissé	9
Mandzukic	8
Ribéry	8

Giroud	15
Rémy	9
Gameiro	9
Nene	9
Kembo-Ekoko	8
Oliech	8
Corgnet	8
Jovial	8
Hazard	8
Gomis	8
Pastore	7











C. Ronaldo (24) and Messi (22) clearly top one more year the list of best scorers after 1st round of the league. Only Van Persie (19) gets close to La Liga duo



Top 10 players by goal efficacy



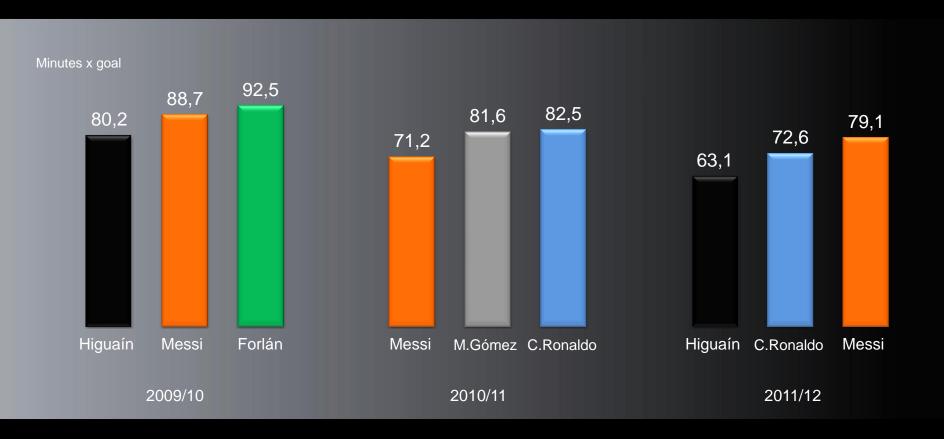


Just like 2 seasons ago, Higuaín is the most effective striker in Europe, scoring a goal every 63 minutes



Top 3 goal efficacy of last 3 seasons





Messi is the only player that has appeared for 3 seasons in a row at top 3 of most effective strikers in Europe



Headlines European Football Table (1 of 2)



- ✓ Real Madrid leads general European Football Table at the end of first half of all leagues, with a remarkable points ratio of 85,9%. For the first time in 3 years, FC Barcelona (77,1% points ratio) does not show at the top of the table, appearing in the 4th position right after Manchester City and United. Real Zaragoza is the worst team of European football, having achieved only 21% of points at first half of La Liga
- ✓ Real Madrid is also leading European table in terms of goals (3,53 per game in overall average), goals scored away (average of 2,90), overall goals difference (+49) and difference vs second team in the table (+5 points at the end of 1st round)
- ✓ FC Barcelona has lost top position in the table as a result of a performance decrease in away games, where it moved from an astonishing 100% of points to a more "human" 59,3%. On the contrary, the team is strongest than ever at Camp Nou, where it is second best in Europe with 93,3% of points (only behind Manchester City), the top scorer (4,3 goals per game in average), the best at defense (only concededing 0,2 goals per game) and has a greater goals difference (41) than any other team in Europe



Headlines European Football Table (2 of 2)



- ✓ La Liga's Granada is the least scoring team in Europe (0,63 per game) but at the same time the one which picks highest profitability from each goal (1,58 points per goal)
- ✓ For the first time in years all the teams at the top of each league table are different from previous season. La Liga is the only competition which has had the same 2 teams (FC Barcelona & Real Madrid) at top 2 positions for 4 consecutive seasons
- ✓ The Champions League position currently taken by Levante in Spain is the "cheapest" one in Europe, reached with only 54,4% of the points
- ✓ C. Ronaldo (24) and Messi (22) clearly top one more year the list of best scorers after 1st round of the league. Only Van Persie (19) gets close to La Liga duo
- ✓ Just like 2 seasons ago, Higuaín is the most effective striker in Europe, scoring a goal every 63 minutes
- ✓ Messi is the only player that has appeared for 3 seasons in a row at top 3 of most effective strikers in Europe



Football Transfer Review 2012, winter market



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Conclusions FTR 2012- winter market (1 of 5)



- ✓ Winter transfers market 2012 experimented a 45% decrease in investment to 271mio€. All leagues were significantly in decline except French Ligue1
- ✓ English Premier League was at the top in Europe in terms of expenditure, whereas Spanish La Liga showed the lowest investment in Europe and of last 13 years in Spain
- ✓ Although considering both summer and winter signings the investment for the season 2011/12 was similar to previous seasons, winter transfer window results represent a trend change and anticipate a major decline at upcoming summer 2012/13 transfer window
- ✓ Wolfsburg (30mio€) and Dinamo Moscow (27) were the clubs with highest new players investment in Europe
- ✓ The signings of Dzsudzsák (19mio€ /Dinamo Moscow) and Vargas (17,5/Juventus) were the most expensive of the winter



Conclusions FTR 2012- winter market (2 of 5)



- ✓ The low level of expenditure was provoked, among others, by the following circumstances:
 - The high investment levels at winter 2010/11 and summer 2011/12 transfer windows
 - The financial constraints affecting most teams as a result of excess of expenditure in the past and high level of debt
 - The need of the teams to start adapting to the new UEFA Financial Fair Play regulation, which allows a maximum of 45mio€ of accumulated losses in 3 seasons up to 2014/15 and that affects even the teams backed by wealthy investors
- ✓ The teams deal with financial constraints by signing new players without paying transfer fees, reducing the number of players in the squad and giving more opportunities to home grown players:
 - Out of 24 signings at La Liga, 22 were in loan format or free transfer
 - La Liga teams have fielded in total 145 home grown players so far at season 2011/12, up 6% vs previous season
 - The total number of players used at La Liga so far is down 3% to 482



Conclusions FTR 2012- winter market (3 of 5)



✓ Although the teams with highest level of summer spending (Manchester City, PSG & Juventus) have all gained leadership position at first half of their respective leagues, it remains unproven that high investment in player signings will result in short term sporting success. Indeed, only 5 out of 10 teams with highest expenditure in Europe and 2 out of 10 in Spain managed to improve points ratio in comparison with previous season

✓ Other relevant facts from Europe

- Combining summer and winter expenditure in new players, Chelsea is at the top with 110mio€ in total, followed by PSG and Juventus. Manchester City falls to position #4
- Anzhi from Russia was the best winter team in sales after collecting 26mio€
- Chelsea, PSG and Juventus were the only teams appearing at top 10 of investment both in summer and winter
- Top 5 European leagues signed 227 new players and released 382



Conclusions FTR 2012- winter market (4 of 5)



- ✓ La Liga teams spent only 6,5mio€ in player signings (spent exclusively by Sevilla), 79% down vs last season. Most signings took place as loans or free transfers. Sevilla was also the highest selling team thanks to the transfer of Cáceres to Juventus for 9,5mio€
- ✓ Real Madrid did not use winter transfer window, neither to buy nor to sell players; FC Barcelona collected 4mio€ for 2 players whose contract was expiring in June (Maxwell and Jonatan Soriano)
- ✓ Sevilla was the team that took maximum advantage of players signed in the summer (5 out of 5 played more than half of the minutes), whereas none of 5 signings by Real Madrid participated in 50% or more of the minutes
- ✓ FC Barcelona is the team using more home grown players both in Spain and in Europe. It has already fielded 15 home grown players so far at 2011/12 La Liga season (+2 vs previous season) and sticks to grass roots players philosophy even when injuries are recurrent
- ✓ Real Madrid leads European Football Table for the first time, replacing FC Barcelona with a 85,9% points ratio



Conclusions FTR 2012- winter market (5 of 5)



- ✓ Real Madrid is also the best scoring team in Europe (best general goal average per game, away and biggest goals difference)
- ✓ FC Barcelona is still among the best teams in Europe (4th with 77% of points achieved) thanks to its good results run at Camp Nou, where it has been the second best in points, top scorer and conceded the lowest number of goals
- ✓ C. Ronaldo and Messi are the best scorers in Europe with 24 and 22 goals respectively after first half of the season. Arsenal's Robin Van Persie is right after with 19 goals. Real Madrid's Higuain is the most effective striker, scoring one goal every 63m



The news on FC Barcelona & Real Madrid



	Most favorable news	Least favorable news
	 No need to use winter transfer windows neither to buy nor to sell Best team in Europe in points ratio and top scorer. Best goal average away and biggest point difference vs second in the table C. Ronaldo top scorer in Europe and Higuaín the most effective 	None of 5 new players from the summer has played more than half of the minutes (4 of 6 at previous season)
FCB	 Sells players for 4mio€ Guardiola bets on home grown players to fight against injuries; FC Barceona is #1 team in Spain and in Europe in number of grassroots players used so far at season 2011/12 Top scorer, least number of goals conceded and biggest goal difference in Europe on home games. Second best on goals at home Messi is second best scorer in Europe and only player appearing at efficacy top 3 for 3 consecutive years 	 Injuries have not permitted to use Alexis in more than half of minutes Poorer performance in games away moving from 100% of points last season to 59% at current one



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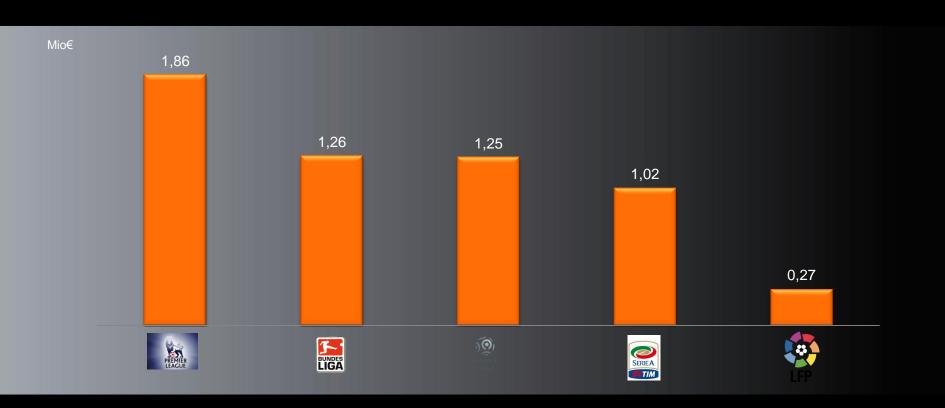
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Average acquisition cost per player and league*





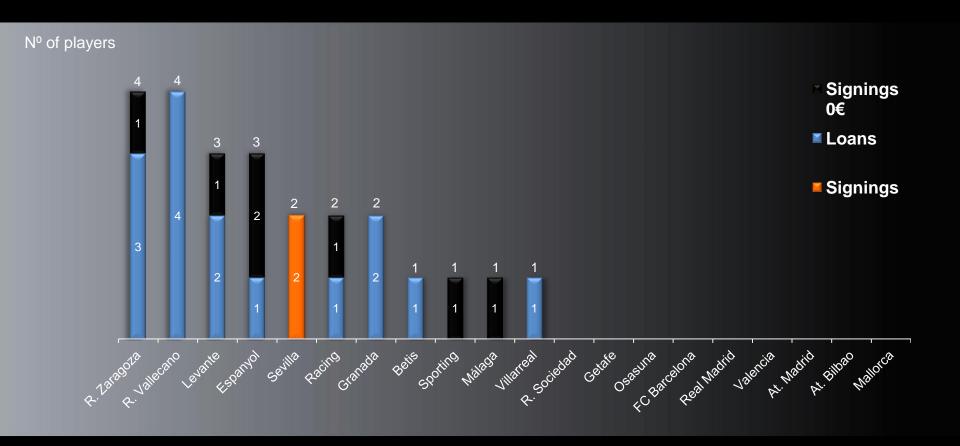


^{*} Incluye tanto jugadores fichados como cedidos



Sign-ups by team according to format

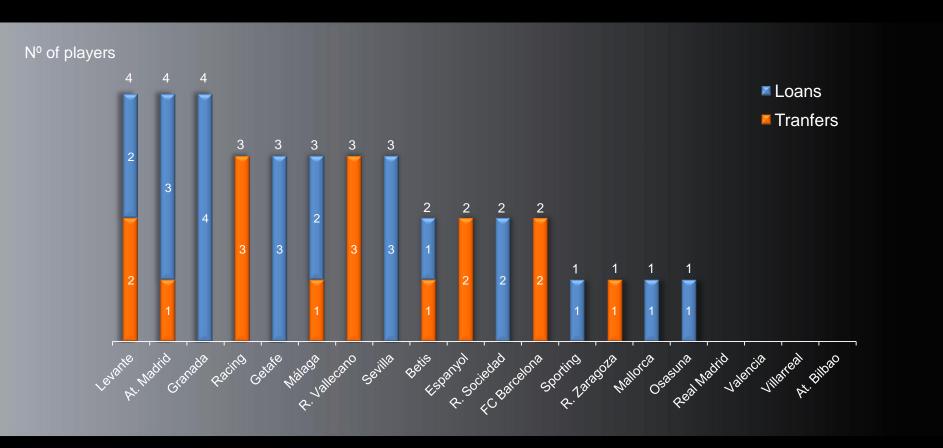






Exits by team according to format







List of home grown players by team



$\left(\right.$	Club	Canteranos
	Atlético Madrid	Joel, Antonio López, Koke, Domínguez, Mario Suárez, Gabi
	FC Barcelona	Fontás, Busquets, Iniesta, Messi, Pedrito, Piqué, Puyol, Thiago, Valdes, Xavi, Fàbregas, Cuenca, Jonathan Dos Santos, Deulofeu, Tello
l	Athletic	Amorebieta, G.Iraizoz, Gurpegui, Iraola, Iturraspe, Iñigo Pérez, F.Llorente, Muniain, Susaeta, Aurtenetxe, Eriza, Ibai, Ramalho
ı	Espanyol	Álvaro Vázquez, Baena, Didac Vilà, Galán, Javi López, Javi Márquez, Jordi Amat, Raul Rodríguez, Thievy, C.Gómez, C.Alfonso, Bakari
ı	Getafe	
ı	Granada	
l	Málaga	Jesús Gámez, Juanmi, Recio
ı	Mallorca	Cendrós, Crespí, Lluis Martí, Nsue, Tomás Pina, Ramis, Victor Casadesús, Kevin Garcia, Bigas, Pablo Marí , A.Giménez
	Osasuna	Kike Sola, Flaño, Puñal, Annunziata, Timor, Echaide, Satrustegui, Raul Garcia, Roberto Torres
A٦		



List of home grown players by team



Club	Canteranos
Racing	Cristian F, Edu Bedia, Julián Luque, Munitis, Picon, Alvaro González, Jairo Samperio, Osmar Barba
R. Madrid	Arbeloa, Granero, Casillas, Callejón
Rayo Vallecano	Lass Banghoura, Arribas, Míchel, Perea, Diamanka
Sevilla 	Javi Varas, Campaña, Luna, Jesús Navas, Perotti, Reyes, Luis Alberto
Sporting	Canella, Lora, Luis Morán, Sergio Alvárez, Nacho Cases, Juan Muñiz
Levante	Iborra, Juafran, Marc Mateu, Jose Higón
Valencia 	Albelda, Guaita, Pablo Hernández, Bernat, Paco Alcácer
Betis	Vadillo, Pozuelo, Ezequiel, Cañas, Isidoro, Sergio Rodríguez, A.Martínez
Villarreal	Bruno Soriano, Joan Oriol, Mario Gaspar, Mussachio, Castellani, Català, Hernán Pérez, Joselu, F.Lejeune, Marco Rubén, M.Gómez, Wakaso
R.Sociedad	Aguirretxe, Ansotegi, Carlos Martinez, Elustondo, Estrada, Griezman, Illarmendi, Llorente, Aranburu, Bergara, Xabi Prieto, Zurutuza, Mikel González, Iñigo Martínez, Ruben Pardo
Zaragoza	Kevin Lacruz, Joel Valencia, Jorge Ortí



Table La Liga



	Liga BBVA									
	Table		PT	PL	W	D	L	GF	GA	% of points
1	Real Madrid	LFP	49	19	16	1	2	67	18	85,96
2	Barcelona	LFP	44	19	13	5	1	59	12	77,19
3	Valencia	LFP	35	19	10	5	4	29	20	61,40
4	Levante	LFP	31	19	9	4	6	25	22	54,39
5	Espanyol	LFP	28	19	8	4	7	21	21	49,12
6	Osasuna	LFP	27	19	6	9	4	22	31	47,37
7	At. Bilbao	LFP	26	19	6	8	5	27	23	45,61
8	At. Madrid	LFP	26	19	7	5	7	30	27	45,61
9	Sevilla	LFP	26	19	6	8	5	20	20	45,61
10	Málaga	LFP	25	19	7	4	8	22	28	43,86
11	Getafe	LFP	24	19	6	6	7	20	25	42,11
12	Betis	LFP	23	19	7	2	10	22	27	40,35
13	R. Vallecano	LFP	22	19	6	4	9	21	28	38,60
14	Mallorca	LFP	22	19	5	7	7	17	24	38,60
15	R. Sociedad	LFP	21	19	5	6	8	17	27	36,84
16	Racing	LFP	20	19	4	8	7	15	23	35,09
17	Villarreal	LFP	19	19	4	7	8	18	28	33,33
18	Granada	LFP	19	19	5	4	10	12	26	33,33
19	Sporting	LFP	18	19	5	3	11	18	33	31,58
20	Zaragoza	€ LP	12	19	2	6	11	14	33	21,05



Table Premier League



	Premier League									
	Tabl	е	PT	PL	W	D	L	GF	GA	% of points
1	M. City	THAT	45	19	14	3	2	53	16	78,95
2	M. United	THE REAL PROPERTY.	45	19	14	3	2	49	17	78,95
3	Tottenham		42	19	13	3	3	37	20	73,68
4	Arsenal	35.	36	19	11	3	5	35	26	63,16
5	Chelsea		34	19	10	4	5	37	24	59,65
6	Liverpool		34	19	9	7	3	24	15	59,65
7	New castle		30	19	8	6	5	26	25	52,63
11	Stoke City	TEACUE	26	19	7	5	7	20	30	45,61
8	Everton	PRACTE	24	19	7	3	9	19	22	42,11
9	Aston Villa	THAT	23	19	5	8	6	22	24	40,35
10	Norw ich	TEACUE	22	19	5	7	7	28	34	38,60
12	WBA	THAT	22	19	6	4	9	19	27	38,60
13	Sunderland	THAT I	21	19	5	6	8	23	22	36,84
14	Fulham		20	19	4	8	7	20	25	35,09
15	Sw ansea	THEOR	20	19	4	8	7	18	23	35,09
16	Wolves		17	19	4	5	10	21	34	29,82
17	QPR		17	19	4	5	10	18	33	29,82
18	Wigan	THAT I	15	19	3	6	10	17	37	26,32
19	Blackburn	river.	14	19	3	5	11	28	41	24,56
20	Bolton		13	19	4	1	14	23	42	22,81



Table Serie A



	Serie A				TOTAL	L			
	Table	PT	PL	W	D	L	GF	GA	% of points
1	Juventus	41	19	11	8	0	31	12	71,93
2	AC Milan	40	19	12	4	3	40	17	70,18
3	Udinese	38	19	11	5	3	28	14	66,67
4	Internazionale	35	19	11	2	6	30	20	61,40
5	Lazio	33	19	9	6	4	27	19	57,89
6	Roma	30	18	9	3	6	28	20	55,56
7	Napoli	29	19	7	8	4	34	21	50,88
8	Palermo	24	19	7	3	9	24	27	42,11
9	Chievo	24	19	6	6	7	16	22	42,11
10	Genoa	24	19	7	3	9	25	34	42,11
11	Cagliari	23	19	5	8	6	16	18	40,35
12	Parma 🔐	23	19	6	5	8	24	32	40,35
13	Catania	22	18	5	7	6	21	27	40,74
14	Fiorentina	22	19	5	7	7	18	16	38,60
15	Atalanta $\stackrel{ ext{@}}{=}$	20	19	6	8	5	23	25	35,09
16	Bologna	20	19	5	5	9	17	25	35,09
17	Siena	19	19	4	7	8	20	20	33,33
18	Cesena	15	19	4	3	12	13	30	26,32
19	Lecce	13	19	3	4	12	20	36	22,81
20	Novara	12	19	2	6	11	18	38	21,05



Table Bundesliga



	Bundesliga		Total							
	Table		PT	PL	W	D	L	GF	GA	% of points
1	B. Munich	J- BUNDES LIGA	37	17	12	1	4	43	10	72,55
2	Dortmund	J- BUNDES LIGA	34	17	10	4	3	35	12	66,67
3	Schalke 04	J- BUNDES LIGA	34	17	11	1	5	38	22	66,67
4	Borussia M.	J- BUNDES LIGA	33	17	10	3	4	25	11	64,71
5	W. Bremen	J- BUNDES LIGA	29	17	9	2	6	30	31	56,86
6	Leverkusen	J- BUNDES LIGA	26	17	7	5	5	22	22	50,98
7	Hannover 96	J- BUNDES LIGA	23	17	5	8	4	20	24	45,10
8	Stuttgart	J- BUNDES LIGA	22	17	6	4	7	23	20	43,14
9	Hoffenheim	J- BUNDES LIGA	22	17	6	4	7	19	19	43,14
10	Köln	J- BUNDES LIGA	21	17	6	3	8	27	35	41,18
11	Hertha BSC	J- BUNDES LIGA	20	17	4	8	5	24	26	39,22
12	Wolfsburg	J- BUNDES LIGA	20	17	6	2	9	23	34	39,22
13	Hamburger	J- BUNDES LIGA	19	17	4	7	6	21	27	37,25
14	Mainz 05	J- BUNDES LIGA	18	17	4	6	7	22	29	35,29
15	Nürnberg	SUNDES LIGA	18	17	5	3	9	17	28	35,29
16	Kaiserslautern	SUNDES LIGA	16	17	3	7	7	13	21	31,37
17	Augsburg	SUNDES LIGA	15	17	3	6	8	15	28	29,41
18	Freiburg	BUNDES LIGA	13	17	3	4	10	21	39	25,49



Table Ligue 1



	Ligue 1		Total							
	Table		PT	PL	W	D	L	GF	GA	% of points
1	PSG	3001	40	19	12	4	3	31	17	70,18
2	Montpellier	9 © 1	37	19	11	4	4	39	23	64,91
3	Lille	501	36	19	9	9	1	33	19	63,16
4	O. Lyon	5⊘ 1	35	19	11	2	6	31	21	61,40
5	Stade Rennes	501	32	19	9	5	5	29	23	56,14
6	O. Marsielle	501	31	19	8	7	4	27	18	54,39
7	Toulouse	3⊘ 1	31	19	8	7	4	20	17	54,39
8	Saint-Étienne	501	30	19	8	6	5	23	21	52,63
9	Lorient	3⊘ 1	24	19	6	6	7	18	21	42,11
10	Bordeaux	3 ∅,	23	19	5	8	6	20	22	40,35
11	Evian	501	22	19	5	7	7	27	29	38,60
12	Brest	3 ∅,	21	19	3	12	4	19	19	36,84
13	Valenciennes	501	20	19	5	5	9	18	21	35,09
14	Caen	3⊘ 1	20	19	5	5	9	24	29	35,09
15	Auxerre	50	19	19	4	7	8	26	30	33,33
16	Dijon	(O)	19	19	5	4	10	20	35	33,33
17	Nice	3001	18	19	4	6	9	21	23	31,58
18	Nancy	30	18	19	4	6	9	17	26	31,58
19	Sochaux	5 <u>@</u> 1	18	19	4	6	9	21	34	31,58
20	Ajaccio	30	15	19	3	6	10	20	36	26,32



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Prime Time Sport business areas



Football

Players representation

Image rights

Media & social networks consultancy

Club revenue development

International player transfers

Marketing

Sponsors recruiment

Sponsorship activation for top brands

Sports rights exploitation

Sponsorship programs design

Strategic consultancy

Premium content

Sports marketing courses SMPro*

Football Transfer Review*

Conferences

Opinion articles and collaboration in media

Blog estevecalzada.com

*Methodology exclusive to Prime Time Sport



Mission and USP's



Mission statement

To inspire and help clients to maximize value around their professional sport practice and their sport related activities. Prime Time Sport develops selected strategic consultancy and business development projects with sports entities, sports rights holders, athletes and large corporations that leverage sport relationship to develop effective and unique marketing plans

USP's

- 1. Independence and objectivity
- 2. Experience, professionalism and quality of work
- 3. Global high profile contacts network
- 4. Rigorous client selection base on high quality and value



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